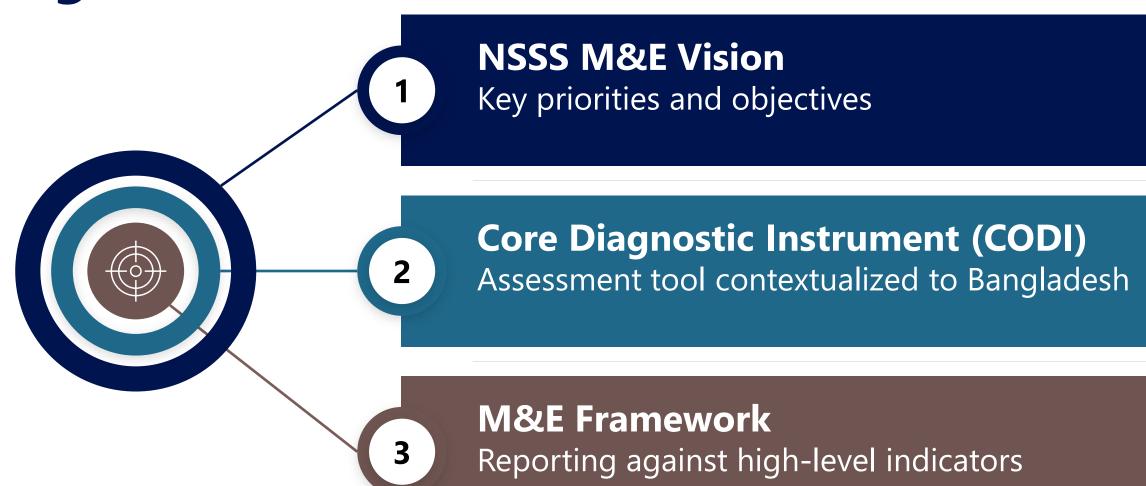




# **NSSS Monitoring & Evaluation**

Operationalising the Core Diagnostic Instrument (CODI) and M&E Frameworks

# **Agenda**



## **NSSS M&E Vision**

## Continuous process of M&E to:

- Improve delivery processes
- Document results
- Determine whether objectives are being met
- Identify longer-term impacts
- Inform policymakers for decision-making
- Mobilise political support



# **Operationalising M&E**

1

## **Approach**

NSSS recognizes that a range of tools, both quantitative and qualitative are necessary to fully understand impact.

#### **M&E Framework**

- Document project progress
- Transparency and accountability
- Inform real-time decision-making for improved implementation.



3

#### CODI

Use of an internationally accepted framework to understand the overall situation of the social protection system.

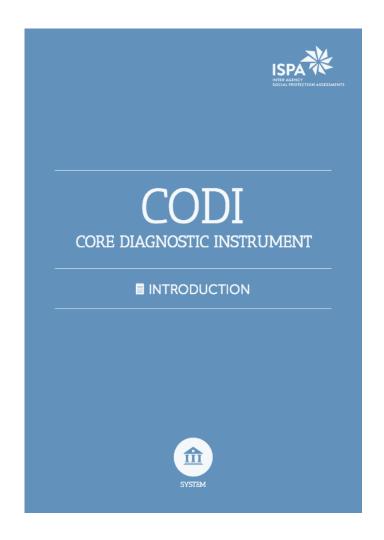
#### MISs

MISs that can communicate with each other at a system level for the purpose of aggregation.

4

2

# **Core Diagnostic Instrument (CODI)**

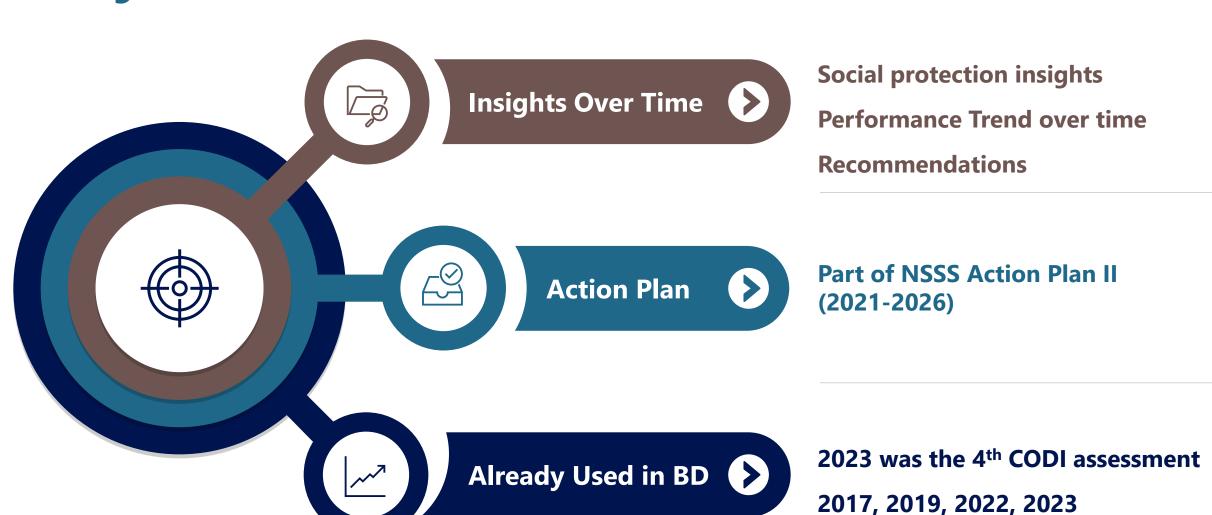


- Tool by Inter-Agency Social Protection Assessments (ISPA), a global, multi-actor working group
  - used to assess a country's social protection system
  - identify broad strengths and weaknesses in system
  - not for cross-country comparisons
- 10 performance criteria categories
  - measured by 47 indicators
    - using national level information
    - using program level information

# 10 Performance Criteria, 47 Indicators

Performance Criteria	Description	
1. Inclusiveness	System's capacity to protect all members of society along the life cycle with special consideration for the most vulnerable	
2. Adequacy	Sufficiency of the system's benefit levels	6
3. Appropriateness	System's overall arrangements to respond to national context and needs	5
4. Respect for Rights & Dignity	Social protection entitlements and implementation arrangements being anchored in law	4
5. Governance & Institutional Capacity	Assesses the system's rules, regulations, roles, responsibilities, and related implementation capacities	6
6. Financial & Fiscal Sustainability	System's financial and fiscal sustainability	6
7. Coherence & Integration	Alignment and coherence of the system across its policies, programs, and administrative structures, and coherence with related policy areas	5
8. Responsiveness	System's M&E framework and flexibility to adjust / adapt in response to socio-economic crises	5
9. Cost-effectiveness	Cost effectiveness both for those financing and for those benefiting from a program	1
10. Incentive Compatibility	Ensuring that the system's programs don't generate distortionary effects	4

## Why Conduct CODI Assessment?



# **How CODI Indicator Scoring Works**



Indicator 1: Gender equality, non-discrimination, and special needs

Possible scores: 1 = low 4 = high

Qualitative narratives inform scoring

Gender equality, non-Only for few programs, Gender equality, nondiscrimination, and special gender equality, nondiscrimination, and special needs of vulnerable persons discrimination, and special needs of vulnerable persons are taken into consideration are not taken into needs of vulnerable persons consideration in social are taken into consideration in some programs' design in social protection laws, and implementation and protection laws, policies, strategies, and programs' related legal provisions exist policies, strategies, programs' design, and in practice. for a majority of programs. design, nor in practice in the implementation.

Gender equality, nondiscrimination, and special needs of vulnerable persons are taken into consideration in the majority programs' design and implementation and related legal provisions exist for all programs.

## In the 2023 Report:

- Each indicator given a score between 1 (low) to 4 (high)
- Accompanied by analysis based on secondary data, primary data, and technical scoring workshop
- Recommendations

## **2023 CODI Technical Workshop**

In 2023, participants
from 17 line ministries
reviewed analyses
against all 47 indicators
and engaged in open
discussion to strengthen
insights and findings.

#### **Ministries**

Cabinet Division (CD)

Ministry of Food (MoF)

Implementation Monitoring and Evaluation Division

(IMED)

Cabinet Division (CD)

General Economic Division (GED), Planning Commission

Finance Division (FD)

Financial Institutional Division (FID)

Secondary and Higher Education Division (SHED)

Ministry of Women and Children Affairs (MoWCA)

Cabinet Division (CD)

Economic Relations Division (ERD)

Ministry of Chittagong Hill Tracts Affair (MoCHTA)

Ministry of Labour and Employment (MoLE)

Ministry of Disaster Management and Relief (MoDMR)

Ministry of Social Welfare (MoSW)

General Economic Division (GED), Planning Commission

Ministry of Primary and Mass Education (MoPME)







Government representatives at the workshop

# **Indicator 13 Score + Analysis**

Indicator 13: Alignment of social protection policies / programs / strategy

1	2	3	4
Social protection main policies /	Social protection main policies /	Social protection main policies	Social protection main policies
strategy / program design are	strategy / program design are	/ strategy / program design are	/ strategy / program design
not aligned with national social	somewhat aligned with national	largely aligned with national	are aligned with national social
protection needs.	social protection needs.	social protection needs.	protection needs.

## **Analysis:**

- Social protection included in national development plan, 8<sup>th</sup> Five Year Plan (2021-2025), Chapter 14
- NSSS, effective till 2026, provides a dedicated policy framework
- Lifecycle approach outlined in NSSS and 8<sup>th</sup> Five Year Plan
- NSSS Action Plan (2021-2026) details objectives, activities, and performance indicators

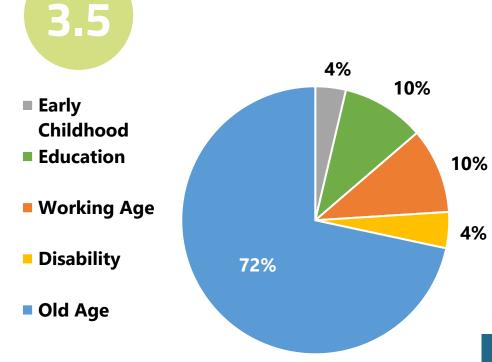
# **Indicator 15 Score + Analysis**

#### **Indicator 15: Composition of expenditure**

1	2	3	4
Composition of expenditures	Composition of expenditures is	Composition of expenditures is	Composition of expenditures
does not reflect the population	reflective of certain population	reflective of most population	fully reflects population needs
needs and is allocated in a hoc	needs - they are concentrated	needs - they are concentrated	across all social protection
manner across functions of	only in one function of social	in a limited number of social	functions.
social protection.	protection.	protection functions.	

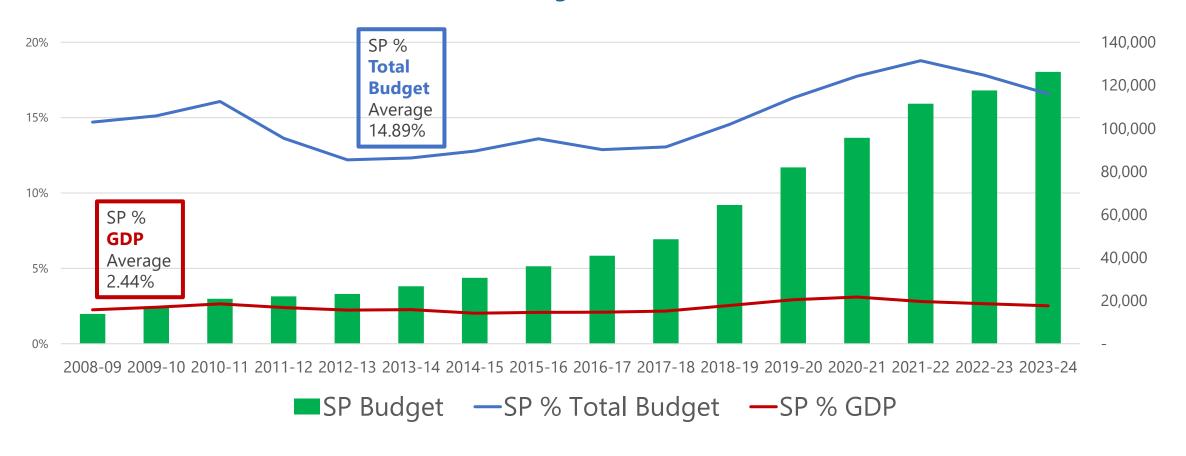
## **Analysis:**

- Since 2008-09, social protection budget ranging from:
  - 2.02% of GDP to 3.10% of GDP
  - 12.20% of total budget to 18.78% of total budget
- In principle, budget follows the life cycle social protection:
  - Implementation of programmes
  - Budgetary allocation
  - However, SSN budget categorization does not specify by lifecycle
- 38% households, 50% population benefit from 66 SP programs



# Indicator 15 (continued)

### **SSN Allocations as a % of GDP and Overall Budget**



# **Summary of 47 Indicators Scoring**

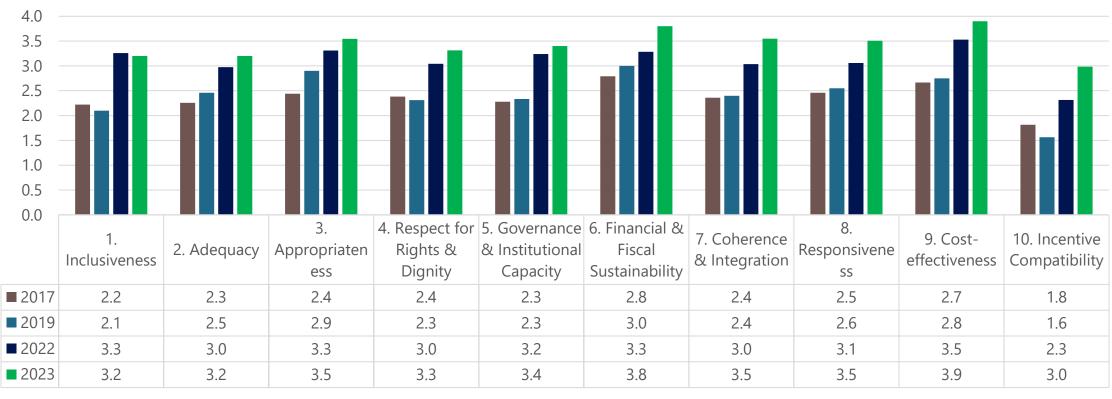
Performance Criteria (indicator number)	Indicator Scores				Average		
1. Inclusiveness (1-5)	3.4	3.7	2.9	3.0	3.0		3.2
2. Adequacy (6-11)		3.1	3.2	3.1	3.3	3.6	3.2
3. Appropriateness (12-16)	3.9	3.9	3.2	3.5	3.2		3.5
4. Respect for Rights & Dignity (17-20)	3.4	3.2	3.6	3.0			3.3
5. Governance & Institutional Capacity (21-26)	3.7	4.0	3.1	3.4	2.9	3.5	3.4
6. Financial & Fiscal Sustainability (27-32)	3.7	3.4	4.0	3.7	3.9	3.8	3.8
7. Coherence & Integration (33-37)	3.1	3.8	3.1	3.7	4.0		3.5
8. Responsiveness (38-42)	3.9	3.0	3.1	3.6	3.9		3.5
9. Cost-effectiveness (43)	3.9						3.9
10. Incentive Compatibility (44-47)	3.0	3.9	2.9	2.2			3.0

1 (low) 4 (high)

Across all indicators, the highest score is  $\frac{4.0}{4.0}$  while the lowest score is  $\frac{2.2}{4.0}$ .

## **CODI Performance Over Time**

### **Multi-Year CODI Scores, by Performance Category, 2017 – 2023**



**■** 2017 **■** 2019 **■** 2022 **■** 2023

**Key Recommendations** 

Comprehensive Analysis and Review of Social Protection Programs





**Evidence-Based Development** of next NSSS 2026+

Assess and identify priority programs for NSSS 2026+ according to Lifecycle





Inclusive Stakeholder Engagement for Development of next NSSS 2026+

Incorporate Detailed Plans for Program Harmonization in next NSSS 2026+



-

**Effective Utilization of the Web-Based Dashboard** 

Ensure Policy Coherence in NSSS 2026+ between Ministries



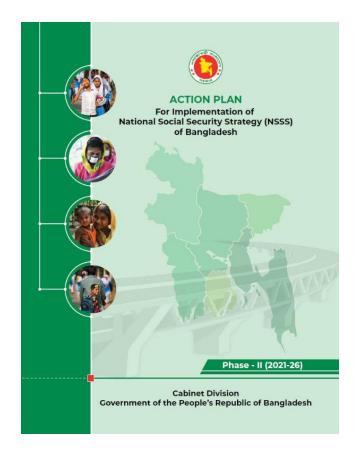


Integration of Shock-Responsive Elements in NSSS 2026+

## **M&E Framework**

## Embedded within the NSSS Action Plan II (2021-26)

- Outlines the proposed M&E Framework
- Based on different results levels:
  - Long Term Vision
  - Five Year Strategic Objective
  - Outcome Level
  - Output Level



## M&E Framework (continued)

Long Term Vision Build an inclusive Social Security System for all deserving Bangladeshis that effectively tackles and prevents poverty and inequality and contributes to broader human development, employment and economic growth.

Five Year Strategic Objective Reform the national Social Security System by ensuring more efficient and effective use of resources, strengthened delivery systems and progress towards a more inclusive form of Social Security that effectively tackles lifecycle risks, prioritising the poorest and most vulnerable members of society.

Outcome Level The Social Security System comprises an efficient and effective programme portfolio.

The Social Security System operates and delivers its programme portfolio through technologically modern means and institutionalizes monitoring and evaluation systems.

All deserving Bangladeshis benefit from an inclusive Social Security System at any age in their lives.

Output Level All programmes either complement each other or serve a unique purpose and are adequate in value. Line Ministries and programmes are structurally organized and coordinated by Thematic Clusters.

Social Insurance operates as an emerging component of the Social Security System.

Management
Information
Systems and
evaluations operate
as an integral
component of the
Social Security
System.

Digital cashtransfers operate as an integral component of the Social Security System. The Grievance
Redress System
operates as an
integral component
of the Social
Security System.

The Social Security
System is designed
to protect all
deserving
Bangladeshis from
birth to death.

The poorest, vulnerable, and minority group Bangladeshis participate in the Social Security System.

# M&E Framework (continued)



Five Year Strategic Objective

Outcome Level

> Output Level

**6 Indicators** 

2 Indicators

**6 Indicators** 

13 Indicators





# Proportion of population living below national poverty line

Measures the Head Count Ratio (HCR) of poverty in Bangladesh against the national poverty line (or Upper Poverty Line: UPL)



- Bangladesh has experienced a continual downward trend in poverty rates according to HIES.
- In 2000, just under half of the country, 48.9%, were below the country's UPL.
- By 2010, that number fell to 31.5%.
- Falling further to 24.3% in 2016.
- Falling to 18.7% in 2022 (20.5% rural, 14.7% urban).
- Target: 12.2% by 2025

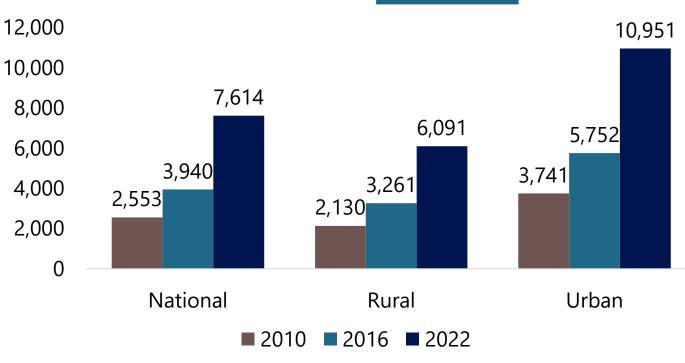
Five Year Strategic Objective

## Monthly per capita income

Measures the average monthly per capita income in the country



- Bangladesh has experienced a continual upward trend in monthly per capita income according to HIES.
- In 2010, average per capita income was BDT 2,553.
- By 2016, that figure was BDT 3,940.
- By 2022, it was BDT 7,614 (BDT 6,091 rural, BDT 10,951 urban).
- Target: Increase



Outcome Level

Outcome 3:
All deserving
Bangladeshis
benefit from
an inclusive
Social
Security
System at any
age in their
lives

# Proportion of population covered by social protection floors/systems

Measures the percentage of the population participating in at least one social protection program



- The NSSS, in alignment with the Constitution outlines an ambitious agenda for steadily increasing the number of recipients of social protection.
  - Aligns with SDG 1: End poverty in all its forms everywhere
- Percentage of people benefitting from at least one social protection program is increasing.
  - 2010: 25% households | 25% people
  - 2016: 28% households | 29% individuals
  - 2022: 38% households (44% rural, 24% urban) | 50% individuals (59% rural, 31% urban)
- Target: Greater than 40% (disaggregated by urban and rural)

Output Level

# Extent to which programs have been comparatively rationalised and justified within their lifecycle category

Measures the extent to which the existing portfolio of programs has been specifically, comparatively rationalised and justified against other programs in the same lifecycle category.

- Program harmonisation is a recurring theme in the NSSS.
- As of 2021-22, this was rated as Low, meaning that rationalisation had not yet been fully completed.
- As of 2023-24, there has been some work rationalising programs, moving the indicator to a medium rating.
- Target: High (full program rationalisation and justification)

## **Future of NSSS M&E**

#### **Continue M&E Framework Reporting**

Cabinet Division has the responsibility for NSSS M&E reporting

#### NSSS 2026+

Work collaboratively to develop the next generation of social protection reform priorities





### Integrate M&E Throughout

Use data: line ministry MISs, program monitoring and evaluations, qualitative assessments

#### **M&E** Dashboard

Further develop and operationalise a NSSS M&E dashboard created for regular use with CMC and development stakeholders







#### **Capacity Development**

Develop capacities of stakeholders to regularly contribute monitoring data into system MISs / dashboard



