

# Social Security Policy Support (SSPS) Programme

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**Australian  
Aid** 



# Introduction



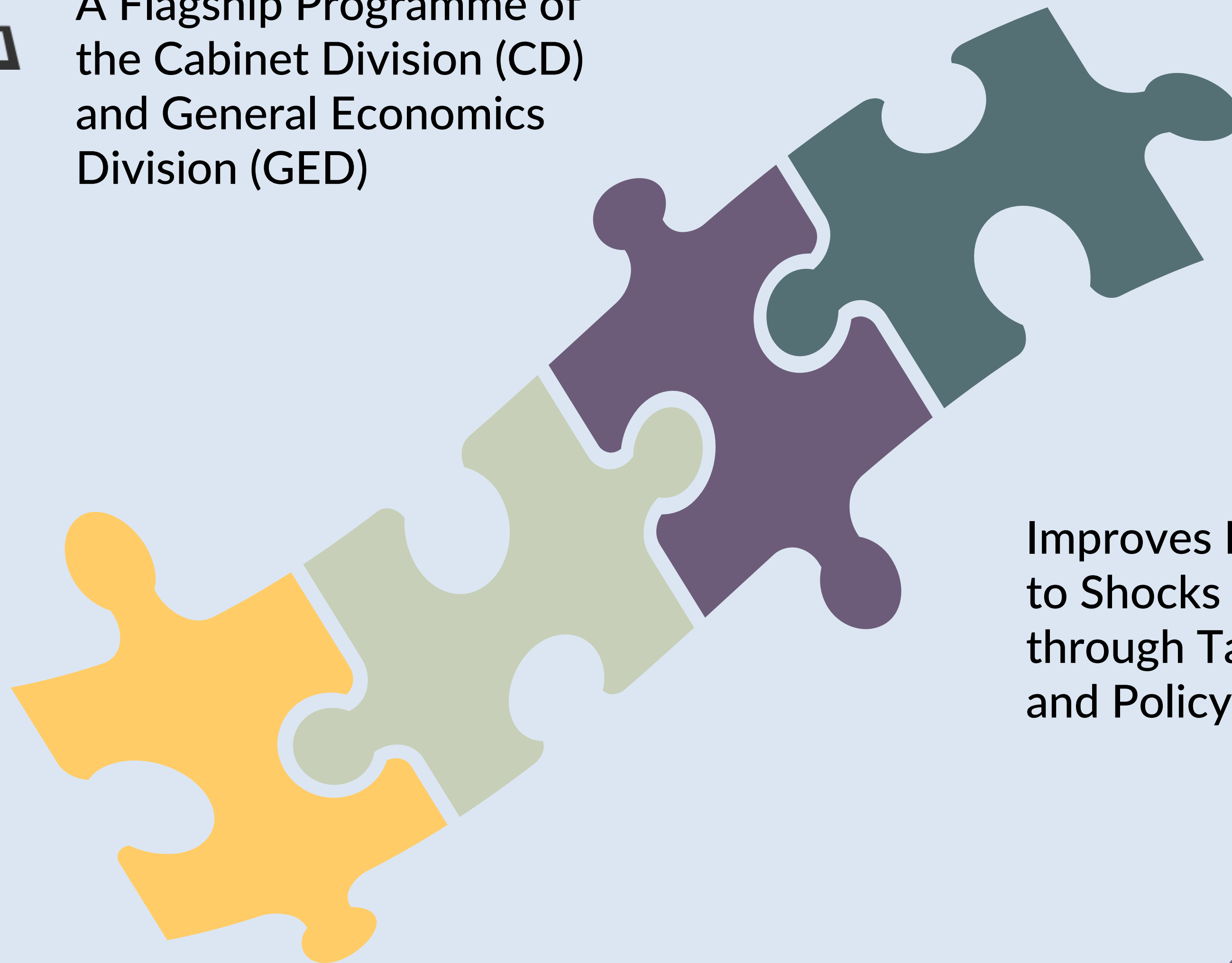
A Flagship Programme of  
the Cabinet Division (CD)  
and General Economics  
Division (GED)



A Catalyst for Enrolling  
the National Social  
Security Strategy (NSSS)  
and its Guided Reforms



Improves People's Resilience  
to Shocks and Stresses  
through Targeted Research  
and Policy Diagnostics



# Evolution of Bangladesh Social Protection

UNDP and WB  
engagement in 2006

1970–75

## Cyclones, Liberation War, Famine

Relief, repatriation and rehabilitation, cash and food assistance

1980–2010

## Livelihood & Allowances

Rehabilitation, Food for Work, Workfare Programs, Cash Distribution; Old Age, Disserted/Widow, Disability, Freedom Fighters Allowance in the late 90s; and SP research, poverty-focused targeted approach

2010–11

## Dhaka International Conference

HPM's declaration of developing NSSS  
UNDP Coordination

2012–13

## Social Protection Framework

Background Studies, Dialogues and Evidence-based Experience Sharing  
UNDP Coordination

2014–15

## Draft NSSS

CMC Reviewed and Cabinet Reviewed and Approved in June 2015 and Launched  
SSPS Program, CD and GED, UNDP, DFID, and DFAT

2016–17

## NSSS Action Plan 2016–21

NSSS mid-term five-year implementation plan developed and launched with 35 ministries  
SSPS Programme, CD and GED, UNDP, DFID, DFAT

2019–20

## Mid-term Review (MTR) of NSSS

Reform Studies and MTR, Capacity Building  
Pilots: GRS, and G2P, Policy diagnostics, and policy engagement (Parliamentarians)  
SSPS Program, CD and GED, UNDP, DFAT

2020–22

## NSSS Action Plan, Phase – II 2021–26

NSSS Implementation Plan, Phase – II developed and launched engaging 39 ministries under the guidance of CMC,  
SSPS Program, CD and GED, UNDP, DFAT



## NSSS Mid-term Review and New NSSS

NSSS AP MTR and NSSS 2026+ by 2024  
SSPS Program, CD and GED, UNDP, DFAT, EU

# Development of NSSS 2015–25 and Action Plans

**2006-07.**

**Poverty, MDGs,  
GED, DPs**

Social Safety Nets  
Study link to poverty,  
inequality reduction,  
economic progress  
UNDP & WB Initiative

**2010.**

**Cabinet,  
CMC, 6th  
5YP**

Cabinet Secretary  
leads CMC for SP  
Programs constituted  
by HPM. 6th 5YP and  
SP strategy.  
UNDP Coordination

**2011.**

**Dhaka SP  
International  
Conference**

HPM's declaration of  
developing NSSS  
UNDP Coordination

**2012.**

**Responsibility CMC  
Sub-Committee and  
SP Framework**

The Cabinet constituted  
Sub-Committee headed by  
Cabinet Secretary and GED  
as Member Secretary. SP  
Framework developed.  
UNDP Coordination.

**2012-15.**

**Draft  
NSSS**

Diagnostics, Studies,  
Dialogues, Evidence and  
Experience Sharing, CMC  
Reviewed and Cabinet  
Reviewed and Approved in  
June 2015 and Launched  
SSPS Program, CD and GED,  
UNDP, DFID, and DFAT

**2016-17.**

**NSSS Action  
Plan 2015-21**

NSSS mid-term five-year  
implementation plan  
developed and launched  
with 35 ministries  
SSPS Program, CD and  
GED, UNDP, DFID, and  
DFAT

**2019-20.**

**NSSS Mid-term  
Review and New  
NSSS**

Reform Studies and MTR,  
Capacity Building  
Pilots: GRS, and G2P, Policy  
diagnostics, and policy  
engagement  
(Parliamentarians)  
SSPS Program, CD and  
GED, UNDP, DFAT

**2021-22.**

**NSSS Action  
Plan, Phase –  
II 2021-26**

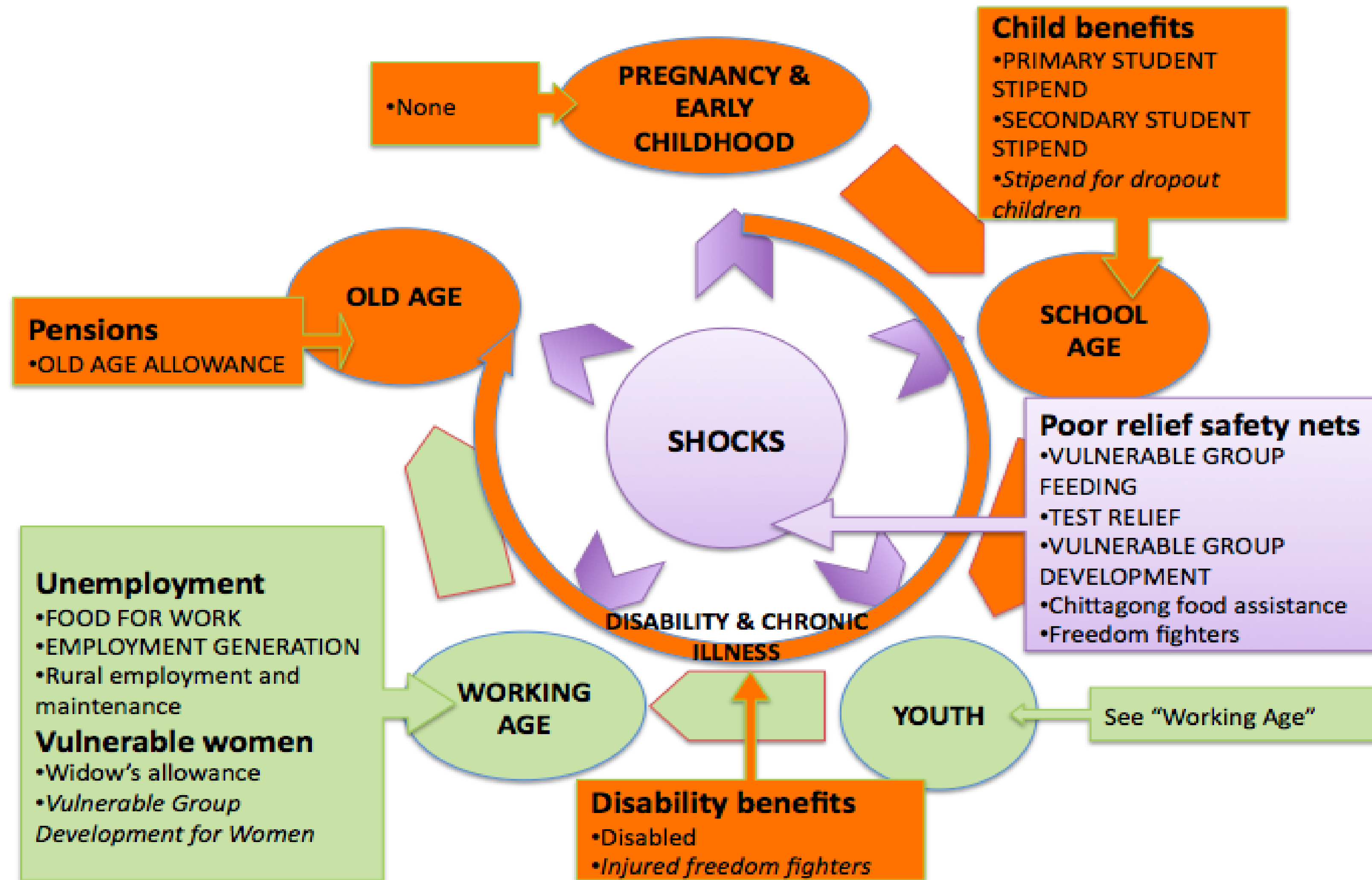
NSSS Implementation Plan,  
Phase – II developed and  
launched engaging 39  
ministries under the  
guidance of CMC  
SSPS Program, CD and  
GED, UNDP, DFAT

**2023-25.**

**NSSS Mid-term  
Review and New  
NSSS**

NSSS AP MTR and  
NSSS 2026+ by 2024  
SSPS Programme, CD  
and GED, UNDP,  
DFAT, EU

# Life-cycle programmes in Bangladesh





# Milestones of SSPS Programme

2011 -  
13

## SSPS Program as an Interim Program in Preparing NSSS

Dhaka Conference, HPM's declaration, DPs Coordination, Studies, diagnostics, Evidence-base creation, dialogues and NSSS framework development, Cabinet Division Lead, GED, Member Secretary, Australian Aid assistance

*World Bank for NHD Database for effectively targeting poverty started in 2013 and still continues with SID, BBS*

2016

## NSSS Reform Initiatives

NSSS Action Plan development initiated; GRS situation analysis and national dialogue completed; NSSS gender diagnostic, strategy, M&E framework, and adaptive social protection framework developed and approved; the Governance committees developed, and CODI for programme monitoring discussed. DFID, DFAT and EU

*EU budget support 130m Euro pre-appraisal mission start discussions*

2019 -  
20

## Mid-term Review (MTR) of NSSS and SP studies inclusion in 8th 5-year plan

Reform Studies and MTR, Capacity Building, Orientation, Advocacy continued, Pilots: GRS, and G2P, Policy diagnostics, and policy engagement (Parliamentarians); Social Insurance and Private Pension SSPS Program, CD and GED, UNDP, DFAT

*EU budget support commencing*

2014

## SSPS Program as a Project of CD and GED

NSSS draft available for regional and national dialogues; and appraised to the policy: CMC, CMC focal Points, and the Cabinet. DFID and DFAT joint initiative: SGSP for NSSS reform

2017

## NSSS Reform Initiatives Continues

Draft NSSS Action Plan for dialogues; SP diagnostics and research for programme effectiveness and inclusion in 5-year plan; and G2P and MFS piloting initiated with LGD and bKash, Rocket, Postal Cashcard; CMC and sub-committees re-constituted and formed, CODI for programme monitoring discussed; capacity building and orientation started countrywide, BPATC course curricula, NILG partnership, Advocacy with Members of Parliament.

2021 -  
22

## NSSS Action Plan (2021-26) Phase – II Launched

NSSS Implementation Plan, Phase – II developed and launched engaging 39 ministries under the guidance of CMC SSPS Program, CD and GED, UNDP, DFAT

*COVID-19, repurposing Budget and budget support 248m Euro; WB and ADB Budget support; Universal Allowances*

2015

## Cabinet Approved the NSSS and Launched

The Cabinet of GoB approved the NSSS in mid-June, and strategy nationally launched in November SGSP Partners: UNDP, WFP, World Bank, and Private Farm Maxwell Stamp

2018

## NSSS Action Plan (2016-21) Phase – I Launched

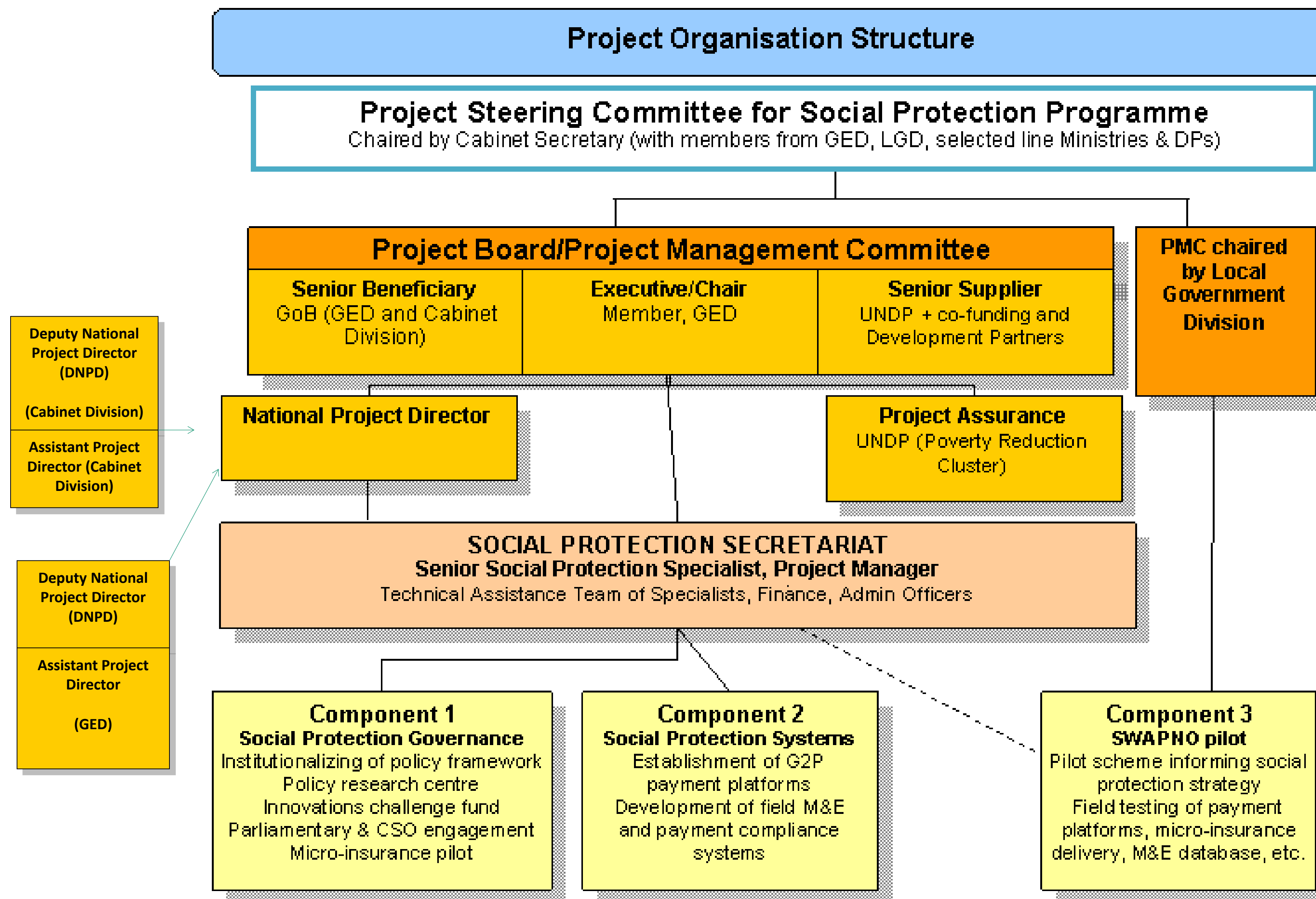
NSSS mid-term five-year implementation plan developed and launched; G2P and MFS services pilot started; GRS pilot initiated; Single registry MIS discussed at policy level; Capacity Building, Orientation, Advocacy continued; and CODI exercise first time conducted.

2023 -  
25

## NSSS Mid-term Review and New NSSS

Pilot of NSSS AP MTR and NSSS 2026+ by 2024 SSPS Program, CD and GED, UNDP, DFAT, EU

# Programme Management & Implementation Structure (Policy)



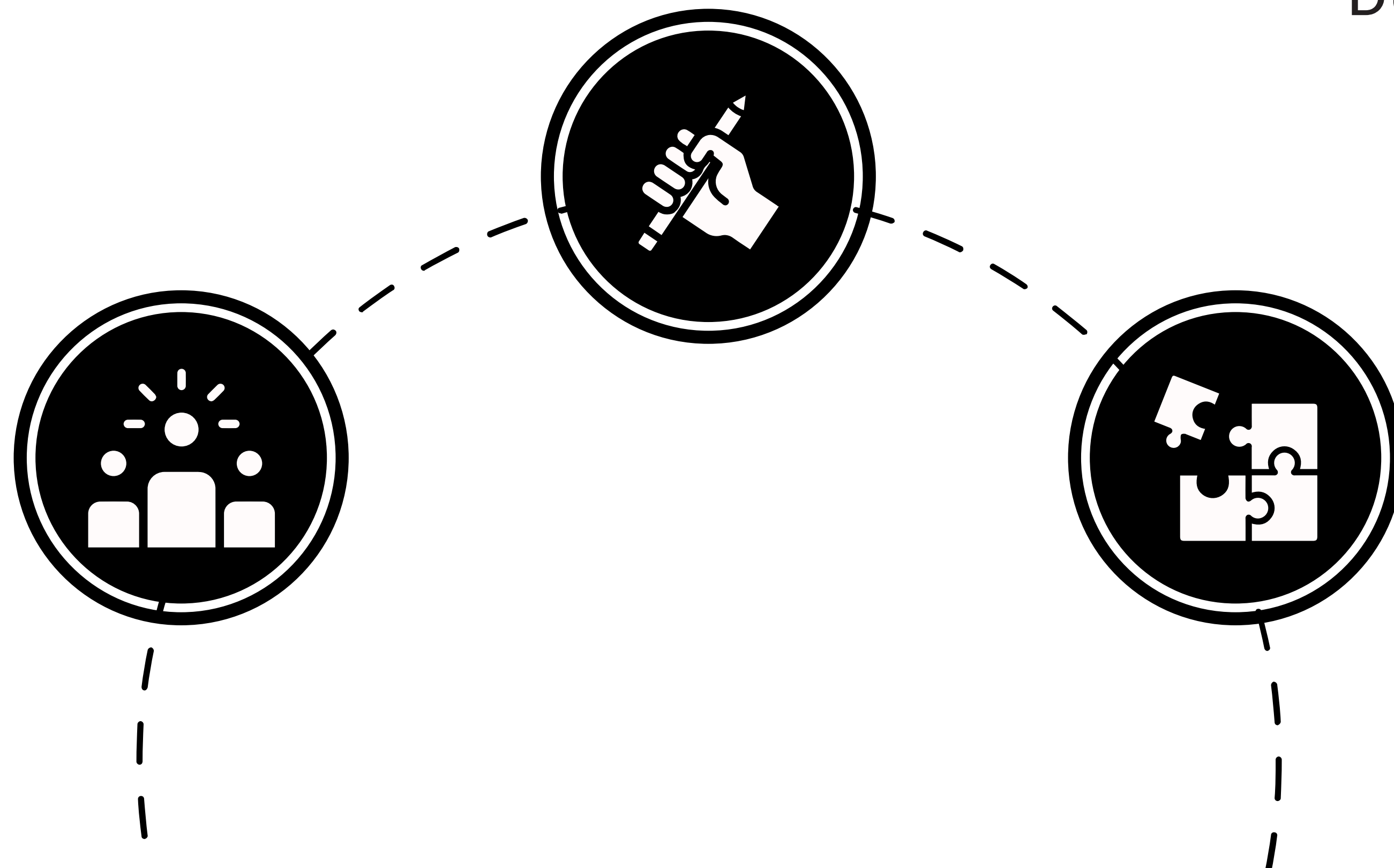
# Our Objectives

## Objective n° 1

Ensuring Better Governance of  
Social Protection System

## Objective n° 2

Strengthening  
Social Protection  
Delivery System





# Our Partners



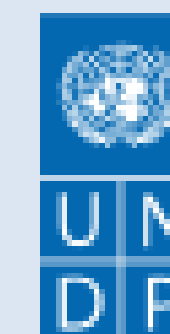
The Cabinet Division,  
Government of  
Bangladesh



The General  
Economics Division,  
Planning  
Commission



United Nations  
Development  
Programme



Australian Aid



UK Government  
(2014-17)



# Our Working Partners

## GOVERNMENT OF BANGLADESH

- Cabinet Division
- General Economics Division (GED)
- Ministry of Finance (Finance Division and Financial Institutions Division)
- Ministry of Labour and Employment (MoL&E)
- Ministry of Social Welfare (MoSW)
- Statistics and Informatics Division (SID)
- Information Communication Technology Division (ICTD)
- Prime Minister's Office (PMO)
- 39 Ministries of Central Management Committee (CMC) of National Social Security Programmes



## DEVELOPMENT PARTNERS (DPs) AND OTHERS

- UNDP (United Nations Development Programme)
- DFAT (Department of Foreign Affairs and Trade)
- FCDO (Foreign, Commonwealth and Development Office)
- European Union (EU)
- International Labour Organization (ILO)
- United Nations Children's Fund (UNICEF)
- World Food Programme (WFP)
- Asian Development Bank (ADB)
- World Bank (WB)
- NGOs, CSOs, OPDs
- Private Sectors
- Media Agencies

# SDGs Addressed



**SDG 1: No Poverty**



**SDG 2: Zero Hunger**



**SDG 3: Health and  
Well-being**



**SDG 8: Decent Work and  
Economic Growth**



**SDG 10: Reduced  
Inequalities**

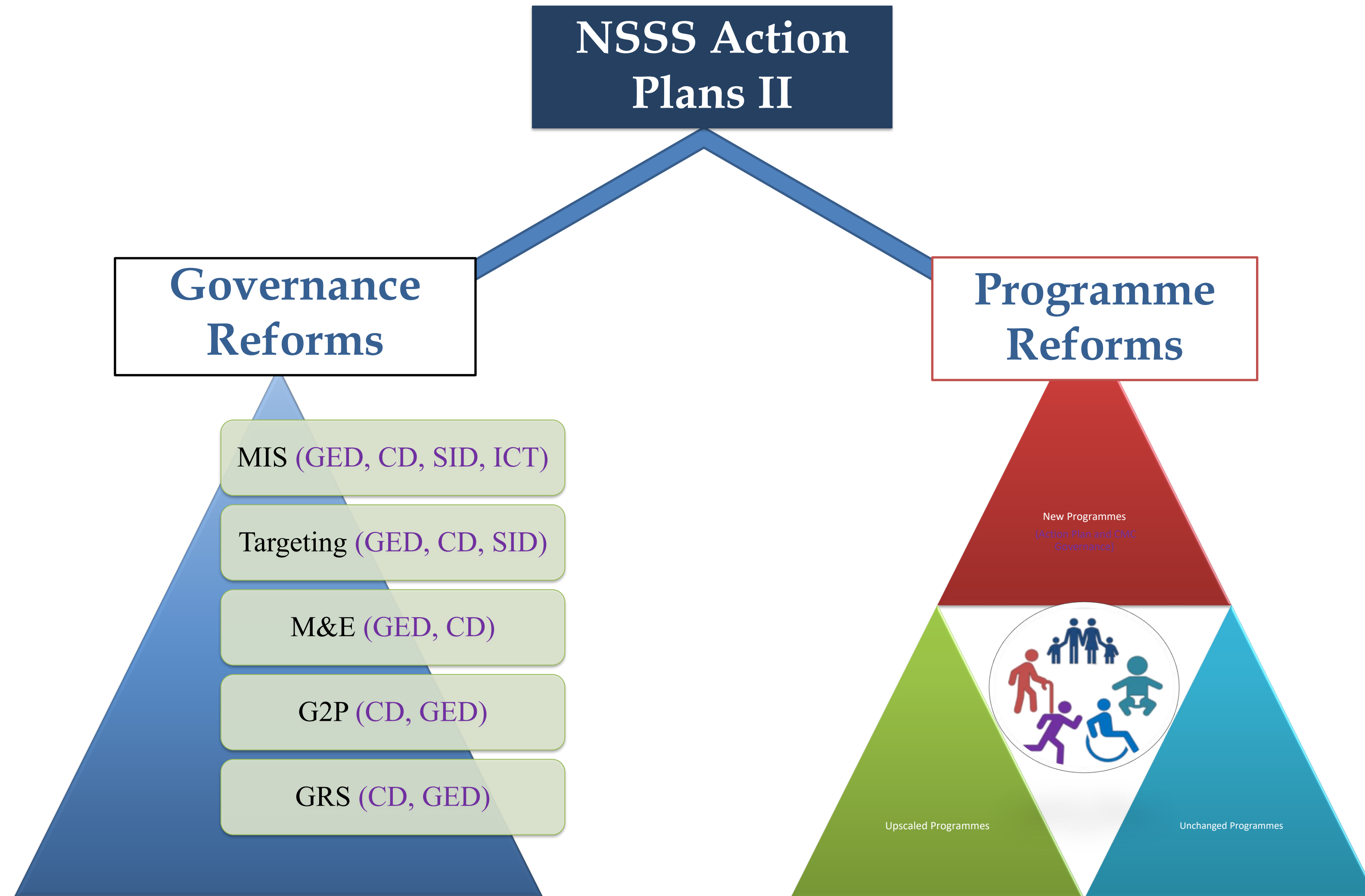


**SDG 13: Climate  
Action**

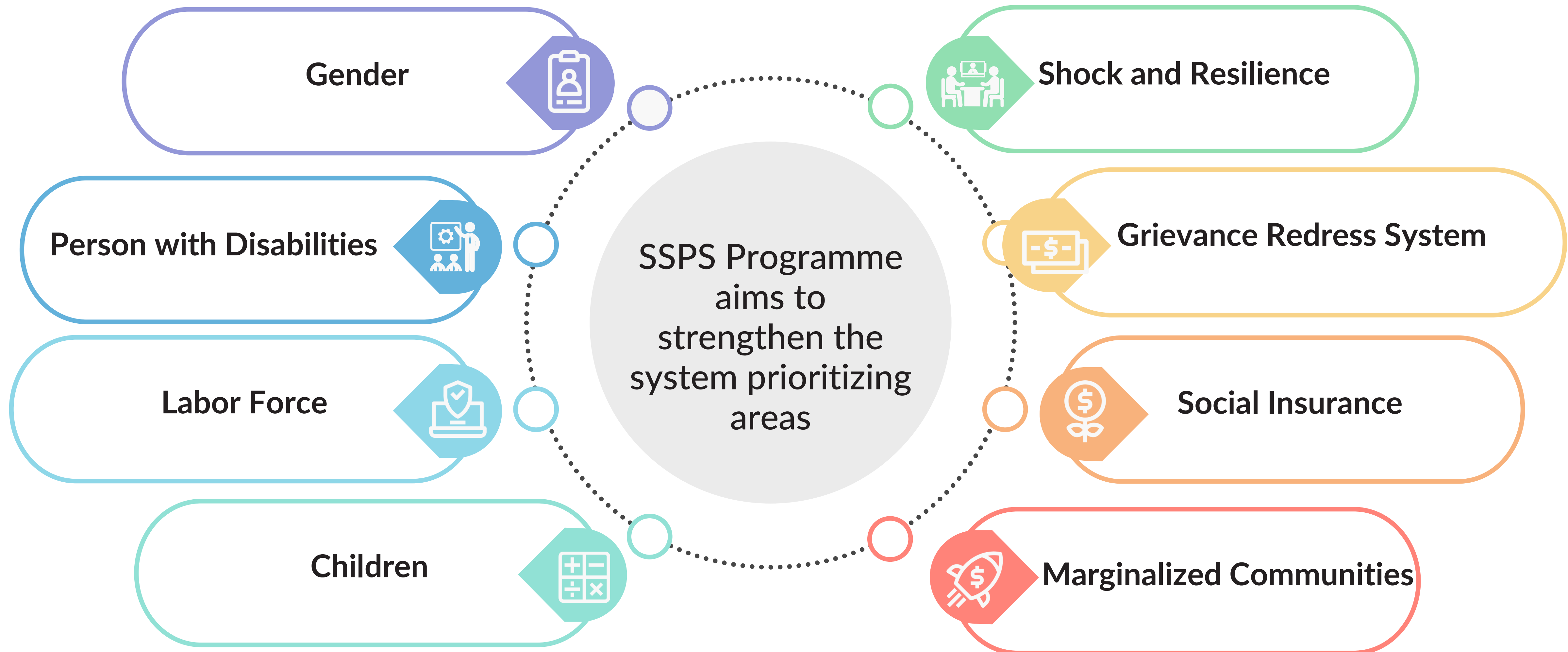


**SDG 16: Peace, Justice,  
and Strong Institutions**

# Support Provides to Key Reform Areas



# SSPS Focus Areas





# Strengthening the Governance of Social Protection

**Working closely with the Central Monitoring Committee (CMC) overseeing the SSPs and the inter-sectoral linkages**



**Capacity Building of Key Agencies**



**GRS, G2P, M&E and MIS**



**Thematic Clusters, LCG and Local Level Governance Structure**



**Social Protection Research and Pilot, Evidence-based Dialogues and Advocacy**

# Governance

01

## Central Management Committee (CMC)

Meetings and workshops centered around the project implementation progress, formulation of the NSSS Action Plan Phase 2 and the AWP (2021-2023)

02

## Action Plan Preparation and Implementation Sub-Committee

Series of meetings on the NSSS Action Plan, (Phase-II, 2021-26) was held

03

## Thematic Clusters

- Food Security and Disaster Assistance
- Human Development and Social Empowerment
- Labor and Livelihood Intervention
- Social Allowances
- Social Insurances

04

## Collaboration with Non-State Actors

Report on Non-State Actors Report on Social Protection: Mapping Social Protection for Marginalized Communities in Bangladesh

05

## Local Consultative Groups on Governance and SP

Series of meeting and workshops for the capacity building of the Local Consultative Group (LCG) on Governance and Social Protection

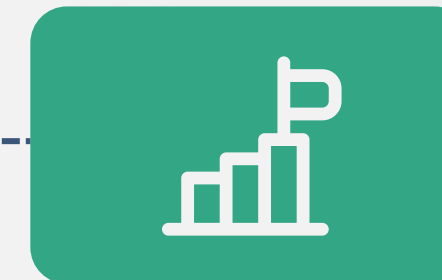
# Strengthening the Social Protection Systems

Financial Inclusion and Ensure  
Social Transfers through  
G2P-MFS e-payment



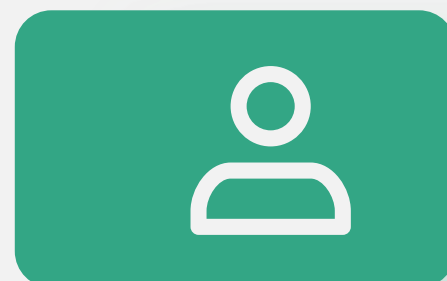
Innovation of Suitable  
Software for Piloting  
Electronic Payment

Field M&E/MIS for  
Coordination and Local  
Compliance



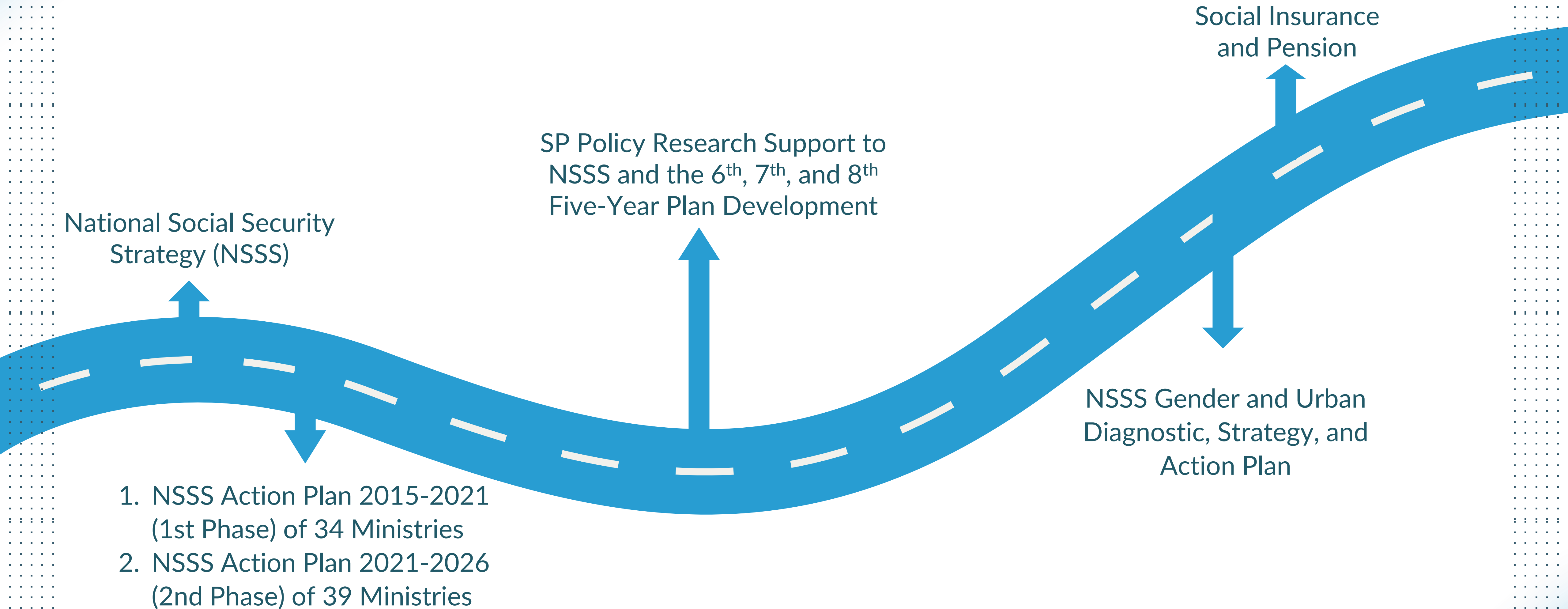
Implementing Grievance  
Redress Systems and Rights  
Protecting Mechanisms

Training of  
Local Payment  
Agents



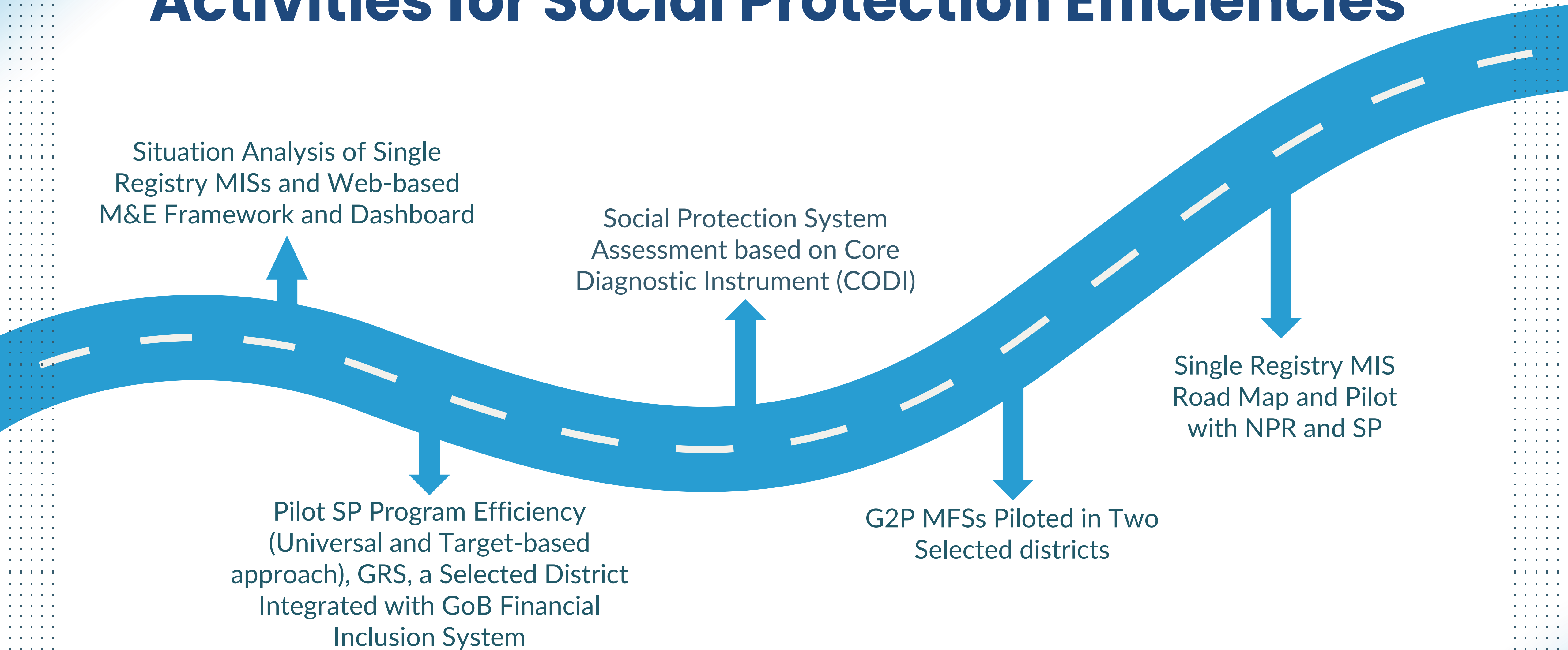
# Milestones of SSPS Programme

# Significant Achievements





# Activities for Social Protection Efficiencies



# Key Contributions of SSPS Program in Bangladesh Social Protection Reform

The Key contributions (developed, on-going, under process and past-future tasks) in Social Protection Reform through: Better Governance and Strengthen Social Protection System

1

## Policy Strategies and Plans

- NSSS, Action Plans, 6,7, and 8th Five Year Plans, Social Insurance and Private Pension, Blue Economy and people living on ocean, Shock-responsive Adaptive Social Protection framework, Urban social protection models, NSSS Gender Strategy and Action Plan, G2P, and mfs pilot; GRS pilot, Universal allowances (old Age and PwDs) pilots, and National Sustainable Development Strategy (NSDS) updating.
- Develop NSSS 2026+ commencing from 2024 after mid-term review of NSSS Action Plan Phase – II (scheduled to start of end of 2023 using macro data HIES 2023).

2

## M&E, MIS

Review of NSSS implementation, NSSS M&E Framework and Implementation Monitoring Dashboard and reporting, Mid-term evaluation of NSSS Action Plan, Phase – II, Social registry-based integrated MIS in social protection

3

## Local Level Pilots

Piloting in selected five SDGs localization UPs to address the key areas on: digital social registry development, community empowerment and engagement, and better targeting at UP with the help of ICT (Gopalganj shock-responsive model), baseline development, interval-based data collection on key indicators of SDGs and SP; minimize the SP inclusion and exclusion errors; engage non-state actors (community) for better targeting and harmonization the social protection program; and ensure the voice of community under the purview of Leave No One Behind, i.e., PwDs, Ethnic Minorities, People living in remote place, others through GRS.

# Key Contributions of SSPS Program in Bangladesh Social Protection Reform

4

## Research, Studies, Diagnostics

Background Studies on social protection policy, strategy and plans (key public SP program, Ashroyan to test the SDGs and multi-dimensional poverty), National Social Insurance Scheme (NSIS), Totho Apa evaluation, Tax-GDP ratio and prospect of social protection financing, Single Registry MIS situation and feasibility study, NSSS M&E framework and dashboard study, GRS on-line platform situation study, Gender-responsive adaptive social protection study, urban SP diagnostics, Advocacy and Communication Diagnostics, Non-state Actors Reports, Harmonization (consolidation) of SP Program for developing NSSS 2026+

5

## National Advocacy, Dialogues, and Bangladesh Social Protection Conferences

Launch NSSS, Action Plan, National dialogues, conferences and fairs (HPM, Speakers, Ministers) of Bangladesh social protection reform, programing and way forward (2011, 2018, 2019, 2023, 2024, 2025); Advocacy with MPs and Secretaries of all ministries

# Key Contributions of SSPS Program in Bangladesh Social Protection Reform

6

## Needs Assessment-based NSSS Orientation and Curriculum-based Capacity Building and Inclusion

- UP Capacity needs Assessment-based orientation to all UP Chairmen; Upazila Training Team Capacity Building based on Training guideline with partnership of NILG,
- Orientation of UNOs, ADCs, and DCs of all upazilas and districts, curriculum review of all public training institutes and inclusion of SP; and inclusion of SP in BPATC poverty curriculum, ToT curriculum, and pilot;
- SP capacity needs assessment of the key implementing ministries: Cabinet Division, General Economics Division, Ministry of Finance, Ministry of Social Welfare, Ministry of Labour and Employment, Ministry of Expatriate Welfare and Employment, Statistics and Informatics Division, and Information and Communication Technology Division; build capacity of the key ministries on SP; and strengthen on-line M&E reporting system.

7

## GO-NGOs and Non-state Actors (OPDs, Women Agencies, Ethnic Minorities, Third Gender Groups)

Better coordination of program implemented by NGOs, OPDs, and others; Non-state Actors Report identification of supply and demand of social protection programs needs, and need-based capacity development social protection programming for the PwDs focus to online web-based solutions.



# Key Contributions of SSPS Program in Bangladesh Social Protection Reform

The Key contributions (developed, on-going, under process, and past-future tasks) in Social Protection Reform through Better Governance and Strengthen Social Protection System. The SSPS Programme has been providing support in constituting and re-constituting the Governance System of Bangladesh social protection

8

## Governance at the National Level

- Reconstituting NSSS Central Management Committee (CMC) headed by the Cabinet Secretary
- CMC Focal Points headed by the Secretary, Coordination and Reform of the Cabinet Division
- NSSS Action Plan Preparation and Implementation Monitoring Committee in line with APA headed by the Secretary, Coordination and Reform of the Cabinet Division
- NSSS M&E Committee headed by the Member (Secretary), the General Economics Division (GED) of Planning Commission

## Governance at the Sub-national (local) Level

Five Thematic Clusters for better SP program coordination and harmonization with five lead Ministries:

- 1) Social insurance lead coordination by FID or FD
- 2) Social Allowances lead coordination by MoSW
- 3) Food Security lead coordination by MoF
- 4) Labour and Livelihood lead coordination by MoDMR, and
- 5) Social Empowerment lead coordination by PMED.

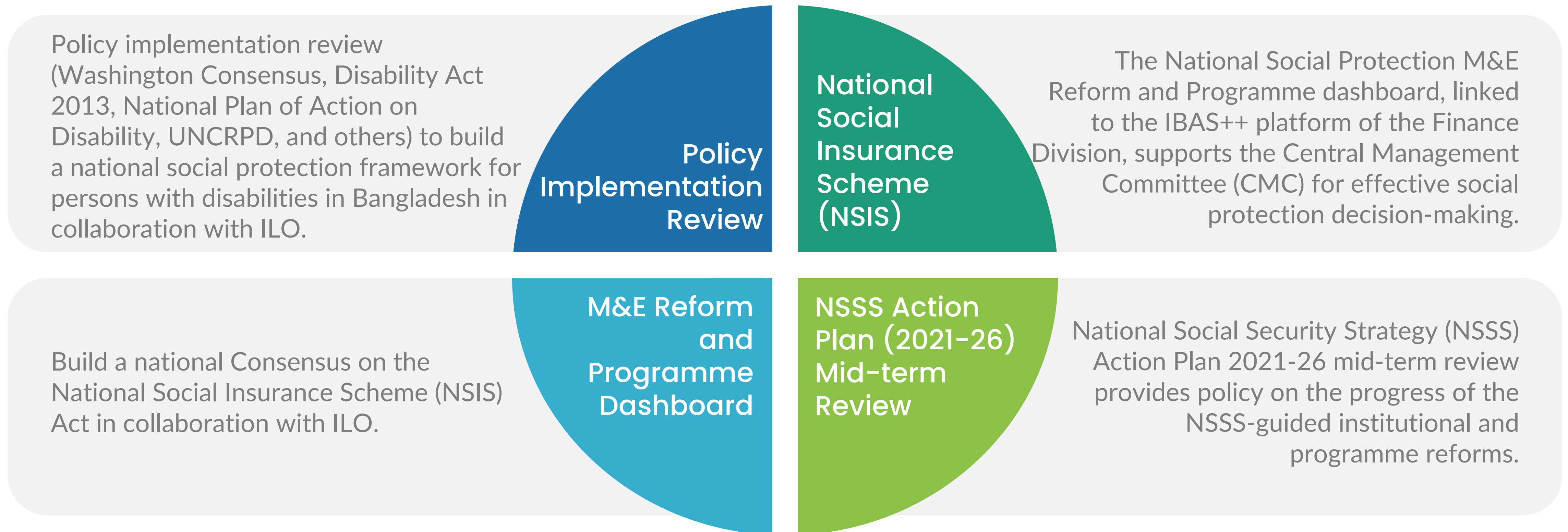
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- 6) Divisional Management Committee headed by the Divisional Commissioner
- 7) District Management Committee headed by the District Deputy Commissioner; and
- 8) Upazila Management Committee headed by the UNO.



Expected Results by 2026 and  
Progress

# SPPS Programme Key Deliveries in 2024



# Contribution to National Social Protection Reform

## Resource Mobilization

### SSPS Programme

**Funding Agencies of \$12.4 Million**

Government of Bangladesh; British Govt. (DFID – UkAid, 2014 – 2017) 3.1; Australian Government (DFAT, 2018 – 2023) 4.3; UNDP (2014 – 2025) 1.5 million USD; Unfunded Budget-3.4

### EU Budget Support

130 Million Euro initially, and COVID-19 repurpose top up to 248 million Euro (2019-2024)

### World Bank

**300 Million US Dollar** for Child Nutrition Sensitive Social Protection Project with Local Government Division (2018-2021); **250 million USD** Trust, and **265 million USD** for budget support including support to Rohingya Population

### ADB

956 million USD budget support for Universal Old Age, Widowed/Destitute/Disserted Women Allowance 2021-23; and 250 trust, and 265 as loan for budget support including addressing the Rohingya population

# Expected Results by 2026 and Progress

(Contd. From previous page)

Research and Pilot models of universal, target-based social protection addressing SP errors, Urban and shock-responsive social protection, and Persons with Disabilities (PwD)	<ul style="list-style-type: none"><li>• Concept notes developed and shared in 2021.</li><li>• Proposal developed in 2022.</li><li>• Analytical framework design completed in 2023.</li><li>• Pilot will be tested in selected areas including testing the local level single registry MIS, programme M&amp;E, and better targeting with programme efficiency, along with secondary analysis of primary data with the Bangladesh Bureau of Statistics (BBS) of Statistics and Informatics Division (SID) in 2024.</li><li>• Data analytics, dialogue on results, and reflection in national policy and plans in 2024 and 2025.</li></ul>	<ul style="list-style-type: none"><li>• Field visits and dialogues with non-state actors in 2022 and 2023.</li><li>• Report on non-state actors' social protection needs assessment drafted and reviewed in 2023.</li><li>• Social protection framework for PwDs partnering with OPDs, UN agencies, and ILO and dialogue in 2024.</li><li>• National dialogues on social protection framework for PwDs and inclusion in NSSS 2026+ in 2025.</li></ul>	Broadened knowledge base and influence of NGOs working for marginalized and excluded groups, including PwDs, in social protection decision-making and disability and marginalized population inclusive social protection programming.
Shock-responsive (adaptive social protection) national framework	<ul style="list-style-type: none"><li>• Study on gender-responsive adaptive social protection in 2019</li><li>• Shock-responsive social protection under flash flood-prone areas in 2023.</li><li>• A model of shock-responsive urban social protection report drafted in 2023</li><li>• Shock-responsive social protection national framework, and dialogue in 2024.</li><li>• Shock-responsive social protection inclusion in NSSS 2026+ in 2025.</li></ul>	<ul style="list-style-type: none"><li>• Progress report of NSSS Action Plan 2021-26; climate-induced shock responsive disaster resilience mapping for adaptive social protection programmes; strategic guidelines for adaptive social protection for Bangladesh; report on PwDs; policy support and institutional arrangement of the blue economy in Bangladesh, a model of urban social protection in Bangladesh and report on Non-state Actors on social protection needs in 2022 and 2023.</li><li>• Social protection research, and diagnostics using the BBS generated primary data, and dialogues in 2024 and 2025.</li></ul>	Social protection diagnostic and research, including briefs and papers

# Expected Results by 2026 and Progress

(Contd. To next page)

## National Social Protection Strategy 2026+

- Next generation NSSS 2026+ - Concept note shared in 2022 and 2023.
- Discussion and writing on content and frameworks in 2024 and 2025.
- Revisit NSSS Gender strategy in 2024
- National dialogue in 2025.

- Two studies completed in 2020, 2022.
- Orientations, dialogues, pilots by different agencies started in 2023.
- National consensus building dialogues in 2024.
- Writing NSIS, dialogues, and placed for Cabinet approval in 2025.

## Unemployment, Gender and disability-responsive National Social Insurance Scheme (NSIS)

## Build capacity of key social protection ministries based on needs assessment for establishing social protection programme leadership

- Situation study, and platform design and dialogues completed in 2022.
- Broader roadmap with ICT solution done in 2023.
- Detailed implementation roadmap including budget in 2024.
- Implementation of single registry MIS with key partners and agencies in 2024 and 2025.

- Capacity needs assessment and social protection programme review tool development process started in 2023.
- Tools finalization in 2024.
- Key ministries capacity building on automated data sharing, interoperability, and troubleshooting in 2024.
- Capacity needs assessment of key ministries and social protection programmes by 2025.

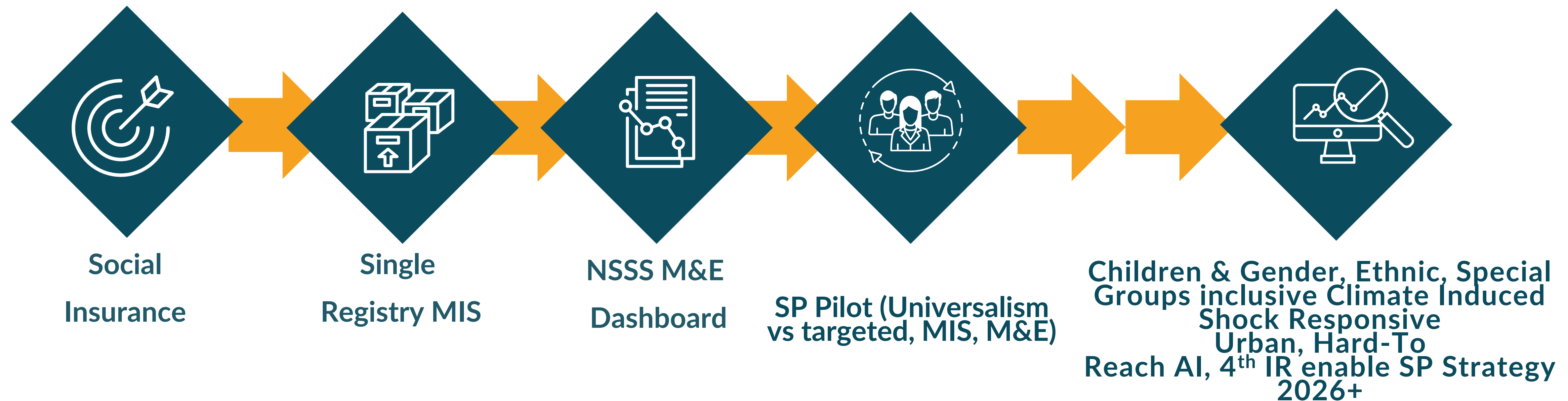
## Establishment of a Single Registry MIS

## Functional and utilized web-based social protection M&E dashboard for improved monitoring of social protection reforms and population with gender and sex-disaggregated data

- Situation analysis and platform design completed in 2022.
- M&E dashboard functional populated with reform and programme data at the GoB website in 2023.
- The social protection programme data interoperability with social protection agencies, consensus building, and automated data sharing, key ministries capacity building in 2024 and 2025.
- M&E dashboard reflects cash and non-cash transfer social protection programmes; and troubleshooting in 2025.



# Social Protection Model Development



# Leave No One Behind

## Development of NSSS 2026+



# Thank You

Social Security Policy Support (SSPS) Programme

Cabinet Division and General Economics Division  
Government of the People's Republic of Bangladesh



**Australian  
Aid** 

