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Government of the People's Republic of Bangladesh
Cabinet Division
Social Security Branch
www.cabinet.gov.bd

Subject: Minutes of the 1st Meeting of the Local Consultative Group (LCG) Working Group on Governance and Social Protection

Meeting Date : 21 June 2022
Meeting Time : 3.30-5.00 PM
Meeting Place : Hybrid - Conference Room (1005), Cabinet Division, Transport Pool Building, Dhaka and Zoom Platform
Chair : Mr. Md Shamsul Arefin, Secretary, Coordination and Reforms, Cabinet Division.
Co-chair : Mr. Maurizio Cian, Head of Cooperation, EU Delegation to Bangladesh.

List of Participants : Appendix 'A'

1. The chairperson inaugurated the meeting with warm greetings to all followed by a round of short self-introduction of the participants. He then stated that the main objective of the meeting is to discuss the ToR of the newly formulated Consultative Group (LCG) Working Group on Governance and Social Protection. He mentioned that the governance and social protection Working Group would be a great platform to review and monitor relevant policy issues on social protection and governance in Bangladesh. He observed that the Working Group would provide a platform for discussing different perspectives of governance and social protection of the country in the light of different national and international strategic goals and agendas.
2. He added that the government of Bangladesh formulated the National Social Security Strategy (NSSS) for reforming the social protection of the country. Currently, we are investing around 3% of our GDP in social protection which is equivalent to more than 12 billion US Dollars. According to him, the social protection objectives have been aligned with the development goals of the country. He added that in the case of governance, the government has introduced a number of tools like the Annual Performance Agreement (APA), Grievance Redress System (GRS), National Integrity Strategy (NIS) etc. These are aimed at accelerating the development efforts of the country. He then requested the co-chair, Mr. Maurizio Cian, to make his opening remarks.
3. The co-chair Mr. Maurizio Cian, Head of Delegation, European Union, Bangladesh said that it is the first meeting of the revised Local Consultative Group (LCG) Working Group on Governance and Social Protection. Therefore, he suggested that the meeting should elaborately discuss the terms of reference of the working group and its operational modalities. He said that this would establish an excellent institutional setting for exchanging views between the government and development partners. Pointing out that this group has two components-governance and social protection, he suggested to conduct component specific alternative meetings rather than forming

two sub-committees. As the core objective of LCG is to develop a platform for strategic and policy level discussion, instead of developing a workplan, he suggested to identify the agenda topics jointly from policy documents (NSSS, NSSAP, NIS, etc) , indicators (SDG indicators, Governance indicators, etc) or on identified themes like Public Financial Management (PFM), CSO Dialogue, justice, decentralization, e-governance, support to election, etc. He requested for the opinion of other members on how to deal these two issues efficiently by this platform. He also added that different ministries, development partners and UN agencies have different interests and mandates in the specific areas within the purview of the working group. Therefore, he proposed to invite different development partners, embassies, other relevant stakeholders and forums to discuss and collaborate on their priority issues in this working group as per the ToR. He also added that for the embassies, Heads of Cooperation (HoC) is the appropriate level for LCG meeting invitations and addressing communications and requested Cabinet Division to consider this for future communication.

4. The Chairperson and Secretary, Coordination and Reforms, Cabinet Division then requested Mr. Mohammad Khaled Hasan, Joint Secretary, Civil Registration and Social Security, Cabinet Division to elaborate on the Background, ToR and formation of the LCG Working Group on Governance and Social Protection with his presentation.

Synopsis of the Presentation

5. Mr. Mohammad Khaled Hasan, Joint Secretary, Cabinet Division then shared a PowerPoint Presentation on the formation and Terms of Reference (ToR) of the Revised LCG Working Group on Governance and Social Protection(ToR of the LCG WG and the presentation are attached). He said that the main objective of the LCG Working Group on Governance and Social Protection is to intensify bilateral and multilateral cooperation between the Government of Bangladesh and the Development Partners (DP) including UN organizations.

6. He explained that it has been more than a decade since the Government of Bangladesh has set up a strong organizational mechanism - Local Consultative Groups (LCG) to coordinate its developmental and sectoral goals, policies, and strategies with Development Partners (DP) for enhancing the effectiveness of development cooperation. Working Group on Governance was one of the 18 working groups of the LCG. Meanwhile, the formulation of the National Social Security Strategy (NSSS) added a new dimension to governance by way of reforming the social protection system of the country. Consequently, the concepts of good governance and social protection have been combined giving rise to the LCG Working Group on Governance and Social Protection in place of the erstwhile LCG Working Group on Governance.

7. The main objective of this working group is to contribute toward effective and coordinated implementation of policies, strategies, plans and programmes relating to governance and social protection through joint result targets and a shared monitoring framework. The primary purposes of the LCG Governance and Social Protection Working Group are as follows:

- a) Work as a platform for policy dialogue;
- b) Monitor progress on the reform process in the field of governance;

- c) Monitor progress on social protection reforms as stipulated in NSSS, Five Year Plans and Sustainable Development Goals (SDG);
- d) Facilitate coordination in line with the principles set out in the Paris Declaration, the Accra Agenda for Action, and the Busan Partnership for Effective Development Cooperation.

8. About the formation of the Working Group he informed that the group consists of representatives from the Government and Development Partners involved with sectors related to the issues of governance and social protection. A partnership with civil society organizations (CSOs) may be established and the representatives of CSOs may take part in the group as and when deemed necessary by the working group. In addition, national or international resource persons may be invited based on the needs of the group. The formation of the working group from the side of GOB and DPs is as follows while members may be co-opted upon the agreement of the working group:

Development of Results Framework (DRF)

9. The LCG Governance and Social Protection Working Group develops and updates, when necessary, a results framework including high-level expected outcomes, indicators, milestones and planned actions or activities.

Functioning of Governance & Social Protection –LCG Working group

Work Plan: The Chair and Co-Chair with support and suggestions by all WG members will prepare an annual or bi-annual work plan in which the intended goals, targets and topics of the meetings will be outlined. The work plan is considered a living document and can be adjusted at any time in accordance with the needs and requirements that might arise.

Reporting Lines: The Development Cooperation Effectiveness Working Group chaired by the ERD with the assistance of a virtual secretariat will oversee the functionalities and effectiveness of the Governance & Social Protection Working Group and ensure coordination for the whole system.

Monitoring and Implementation: The Working Group can prepare a framework for monitoring the implementation and functioning of the working group in consultation with the members of the group as with the advice from ERD.

Open Discussion:

Mr. Aminul Arifeen, United Nations Development Programme, Bangladesh

10 Mr. Arifeen said that the main objective of the meeting is to discuss the ToR of the newly formed Consultative Working Group (LCG) on Governance and Social Protection. He emphasized that the governance and social protection working group is a strong platform to review and monitor relevant policy issues on social protection and governance in Bangladesh. This is a common ground for discussing different perspectives of governance and social protection of the country and we will review the development efforts in the light of different national and international plans and agendas. He added that we should look forward to the strategic approach according to the Results Framework for financing in governance and social protection which is the philosophy behind the

newly adopted LCG. We also need to listen to Civil society, NGOs and other platforms for ensuring that the governance issue is heard from all the sectors. And we need to coopt other members from the relevant ministries, Development partners as well.

Mr. Saad Gilani, Chief Technical Officer, ILO Bangladesh

11. Mr. Gliani expressed his greetings to the government for revising the LCG. He mentioned that this group would be a policy guiding platform for discussing different viewpoints of governance and social protection of the country among the development partners and government agencies. He requested to include the Ministry of Labour and Employment as they have a large number of social protection programmes and a coordination role in this sector. He also suggested that two subgroups may be formed under social protection components. He urged to include trade unions and employers' associations in this group for better inclusion of the labour interest.

Ms. Sabina Yasmin, Embassy of Switzerland

12. Ms. Yasmin viewed that the LCG on poverty made a huge contribution to the socioeconomic progress of the country for a long time through its involvement in the implementation of national strategies, policies, and programmes toward a developed Bangladesh without poverty and hunger. This is a great initiative by the government to revise the LGC to discuss social protection and governance with a new dimension. It would be highly appreciated if we could have an action plan for the components of the new working group. She added that it's very important that Bangladesh is graduating from the LDC, so it's high time for the government to establish a well-governed social protection system in place.

Mr. Anowarul Haque, FCDO, Bangladesh

13. Mr. Hossain expressed his satisfaction to be a part of the newly formulated group as previously the FCDO was the co-chair of LCG on poverty. He mentioned that in terms of social protection we have a very structured national social security strategy, action plan and things in place. We have already done the midterm review of the NSSS and the cabinet division is managing all the social protection issues with great success. However, the scope of governance too wide, we need to find out to what extent we want to explore and what are priority issues we want to work on as a whole group.

Mr. Tom Burge, Team Leader, Governance and Political Team, FCDO Bangladesh

14. Mr. Burge shared that it's our great pleasure to discuss the social protection and governance issue on this platform which is patronized by the Bangladesh government. He said that human rights and engagement of civil society, NGOs, and media are very crucial for ensuring governance. As Bangladesh is envisioned to becoming a developed country and progressing toward the vision at a very good pace, we expect that the Bangladesh government will consider these democratic institutions for its strong and well-structured governance mechanism in place and hopefully the forum will play an important role on it.

Mr. Asif Kashem, Senior Program Manager, Australian High Commission, Dhaka

Mr. Kashem emphasized the need for generating robust evidence and models that would support the Government of Bangladesh to make informed decisions. The development partners could play an active role in this regard by providing technical assistance and support with research and evidence generation to strengthen social security governance and systems. He further gave the examples of the Common Narrative which was developed jointly by development partners to align priorities and as well as the Social Security Policy Program, where Australia is supporting the Cabinet Division and key GOB ministries such as through UNDP to drive the implementation of National Social Security reforms, building on evidences and models. He mentioned that the LCG Governance and Social Protection could be a platform for knowledge exchange where all the relevant agencies from within the government and as well as from the development partners are actively engaging and collaborating with similar platforms such as the LCG poverty and LCG WAGE.

Mr. Marizio Cian, Head of Delegation, European Union, Bangladesh

15. Mr. Cian mentioned that Bangladesh has been doing an excellent job in social protection and we have very well-documented evidence and strategies for social protection in place. But still, we have some common areas for working together, such as inter-ministerial coordination and multistakeholder corporation which are some of the issues that play a very important role in governance as well. He explained that SDG is a good entry point for our group to work together and we can focus on the governance indicators of the World Bank. He added that Bangladesh has brilliantly touched upon all the indicators and has bright achievements in many sectors. But there are some areas where it should show better performance in terms of governance issues. He requested to dedicate the next meeting on the governance component and collect issues from the development partners to discuss in the forum regarding information, and discussion on policy guidance. He added that public financial management, decentralization, digital governance, civil society and NGO engagement in social protection and governance are also important issues that can be discussed in this forum in the coming days.

Concluding Remarks of the Chair

16. Finally, The Chair then expressed his greetings to the members for their active participation. He said that our agenda for the meeting was very limited. We just wanted to get introduced to each other within the new platform. We discussed the ToR of the working group and its formation. You may have some comments and views about the scope of the Group. But you may keep those in store for the next meeting. Today we just kept our discussion confined to the basic concepts of the working group. As there were no more agenda the meeting was concluded with a vote of thanks.

Decisions:

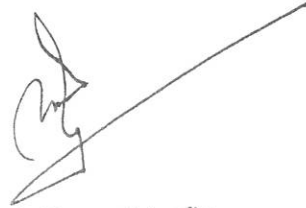
17. After detailed discussions the meeting agreed upon the following decisions:
- 1) Instead of formation of the two sub-groups for the two components, there can be component-specific meetings or combined meetings, considering the need or agenda of the meetings.

- 2) The second meeting of this working group will be scheduled tentatively in October.
- 3) The agenda of the meetings will be identified jointly before the meetings.
- 4) Instead of developing a work plan, topics will be identified from policy documents (NSSS, APA, NIS, etc), national indicators (SDG indicators, governance indicators, etc) and themes/key priority areas.
- 5) The relevant NGOs, CSOs and different other groups including the media will be considered for invitation to different meetings of the Group when deemed necessary;
- 6) The Cabinet Division will issue the notification for the TOR of the LCG Working Group on Governance and Social Security as early as possible.

18. There being no further agenda items for discussion, the chair concluded the meeting with a vote of thanks to all the participants.



Maurizio Cian
Head of Cooperation,
European Union Delegation to
Bangladesh, and
Co-Chair
LCG Working Group on
Governance and Social Security



Md. Shamsul Arefin
Secretary, Coordination and
Reforms
Cabinet Division, and
Chair,
LCG Working Group on Governance
and Social Security

Attachments:

1. ToR of LCG WG for Governance and Social Protection
2. Presentation on ToR and formation of LCG WG

Local Consultative Group (LCG)
Working Group on Governance and Social Protection:
Formation and Terms of Reference
February 2022

Background

It has been more than a decade since the Government of Bangladesh has set up a strong organizational mechanism - Local Consultative Groups (LCG) to coordinate its developmental and sectoral goals, policies, and strategies with Development Partners (DPs) for enhancing the effectiveness of development cooperation. The main goal of the LCG Working Group on Governance and Social Protection is to intensify cooperation in various governance and social protection related interventions of bilateral and multilateral development partners of Bangladesh including UN organizations.

Advancement of good governance was identified as one of the main areas of interventions where development partners have a substantial share of contributions. Meanwhile, the formulation of the National Social Security Strategy (NSSS) added a new dimension to governance by way of reform agenda of social protection. Consequently, the concepts of good governance and social protection have been combined giving rise to the 'LCG Working Group on Governance and Social Protection'.

Moreover, the fact that the Cabinet Division coordinates the issues of both governance and social protection is another justification for the creation of this working group combining the two spheres that converge at the level of the Cabinet Division. This working group has been built upon the erstwhile LCG Working Group on Governance chaired by Cabinet Division, integrating some relevant components of recently abolished LCG Working Group on Poverty chaired by the General Economics Division (GED) of the Planning Commission.

It is worth mentioning that the scopes of the governance working group meant dealing with so many generalized and crosscutting issues that basic restructuring with focus on specific areas was needed. On the other hand, the abolition of the LCG Working Group on Poverty in 2021 triggered the need for selecting another working group to absorb the social protection issues. Against this backdrop, the Working Group on Governance and Social Protection was formulated by a notification on 26 December 2021 of ERD. Despite the institutional convergence of responsibilities and thematic overlap of the topics at times, each of the two spheres need to be treated with the same attention, thereby respecting their specific areas and topics.

Objectives of the Working Group

The main objective of this working group is to contribute towards effective and coordinated implementation of policies, strategies, plans and programmes relating to governance and social protection through joint result targets and a shared monitoring framework. The primary purposes of the LCG Governance and Social Protection Working Group are as follows:

- a) Act as a platform for policy dialogue;
- b) Monitor progress on the reform process in the field of governance;
- c) Monitor progress on social protection reforms as stipulated in NSSS, Five Year Plans and Sustainable Development Goals;
- d) Facilitate coordination in line with the principles set out in the Paris Declaration, the Accra



Agenda for Action, and the Busan Partnership for Effective Development Cooperation.

Formation of the LCG Working Group on Governance and Social Protection:

The group consists of representatives from the Government and Development Partners involved with sectors related to the issues of governance and social protection. A partnership with civil society organizations (CSOs) may be established and the representatives of CSOs may take part in the group as and when deemed necessary by the working group. In addition, national or international resource persons may be invited based on the needs of the group. The formation of the working group from the side of GOB and DPs are as follows while members may be co-opted upon the agreement of the working group:

GOB Side:

Sl	Name/Designation	Position
1.	Mr. Md. Shamsul Arefin Secretary, Coordination and Reforms, Cabinet Division	Chair
2.	Additional Secretary, Coordination, Cabinet Division	Member
3.	Additional Secretary, Reforms, Cabinet Division	Member
4.	Joint Secretary, Civil Registration and Social Security, Cabinet Division	Member
5.	Representative of Ministry of Public Administration	Member
6.	Representative of the Prime Minister's Office	Member
7.	Representative of Ministry of Social Welfare	Member
8.	Representative of Local Government Division	Member
9.	Representative of GED	Member
10.	Representative of Finance Division	Member
11.	Representative of Ministry of Women and Children Affairs	Member
12.	Representative of Ministry of Food	Member
13.	Representative of Ministry of Disaster Management and Relief	Member
14.	Representative of Ministry of Primary and Mass Education	Member
15.	Representative of Law and Justice Division	Member
16.	Representative of Anti-Corruption Commission	Member

DP Side

Sl	Name/Designation	Position
1.	Representative of European Union	Co-Chair
2.	Representative UNDP	Member
3.	Representative of ADB	Member
4.	Representative of UNICEF	Member
5.	Representative of DFAT	Member

6.	Representative of FCDO	Member
7.	Representative of ILO	Member
8.	Representative of World Bank	Member
9.	Representative of USAID	Member
10.	Representative of JICA	Member
11.	Representative of KOICA	Member
12.	Representative of GIZ	Member
13.	DANIDA	Member
14.	Netherlands Embassy	Member
15.	Embassy of the Federal Republic of Germany	Member
16.	Embassy of Sweden	Member
17.	Embassy of Switzerland	Member
18.	Representative of KfW	Member
19.	Representative of WFP	Member

Scope of work

- Coordinate work to provide strategic support to the Government in national priority policy formulation particularly on social protection and governance issues;
- Promote harmonization and alignment of activities with other task force teams to avoid duplication and provide necessary guidance and feedback and monitor achievements in respective fields;
- Provide feedback to the Government and LCG Plenary on progress in the achievements of targets outlined in the results framework and also identify restraints in achieving those targets;
- Review national policy issues relating to governance and social protection and extend cooperation in effective implementation;
- Promote and facilitate common intentions and integration of policies, approaches and efforts of Government and Development Partners;
- Provide a forum for information exchange and coordination for the Government and Development Partners including targets, achievements, challenges, activities and new initiatives;
- Ensure mutual monitoring of government and Development Partners' activities and achievements in the relevant field, and provide necessary feedback to ensure high-level national policy implementation to promote good governance and strengthen social protection systems;
- Conduct joint fact-finding, field review or evaluation missions to assess the challenges to promoting good governance and social protection and recommend government accordingly.
- Finally, Enable and engage representation from the civil society to contribute to policy dialogue with government and Development partners on governance and social protection issues.



Development of Results Framework

The LCG Governance and Social Protection Working Group develops and updates, when necessary, a results framework including high level expected outcomes, indicators, milestones and planned actions or activities.

Organizational Set-up

The group will be chaired by the Secretary, Coordination and Reforms of the Cabinet Division while it will be co-chair by a high-rank representative of a selected DP by the consensus of the members of the working group for a recommended period of one year and can be extended as needed. The European Union has been nominated as the co-chair for the first time. The terms of reference will be revised as appropriate and at least every second year.

The Working Group may consider establishing several Task Force Teams upon agreement of the members. Each Task Force Team shall share information and report to the working group. The Task Force Teams should work based on agreed ToR, prepare a development results framework with annual targets, indicators, outputs and outcomes and monitor progress. The Task Force Team should provide annual results report that will be reviewed by the LCG Working Group and presented annually at the LCG Plenary.

The LCG Working Group will meet at least three times every year or more frequently if required.

The meetings may be held in the Cabinet Division in person or through any convenient virtual platform. Draft, action-oriented minutes will be circulated promptly following all meetings. The Social Security Branch of the Cabinet Division will provide secretarial support to the Working Group.

The Task Force Teams should aim at ensuring follow up to the conclusions of their meetings. Focal points at the appropriate level are appointed to act on the operational conclusions of each working group meeting and to report on implementation at the next meeting. Appointments and actions taken will be recorded in the minutes of the meetings.

To improve transparency and accountability, and for dissemination and stakeholders' coordination purposes, the meeting agendas and minutes will be made available on the Local Consultative Group (LCG) web platform.

The LCG Working Group will ensure equal treatment and the same allotment of time and dedication to governance and social protection issues.

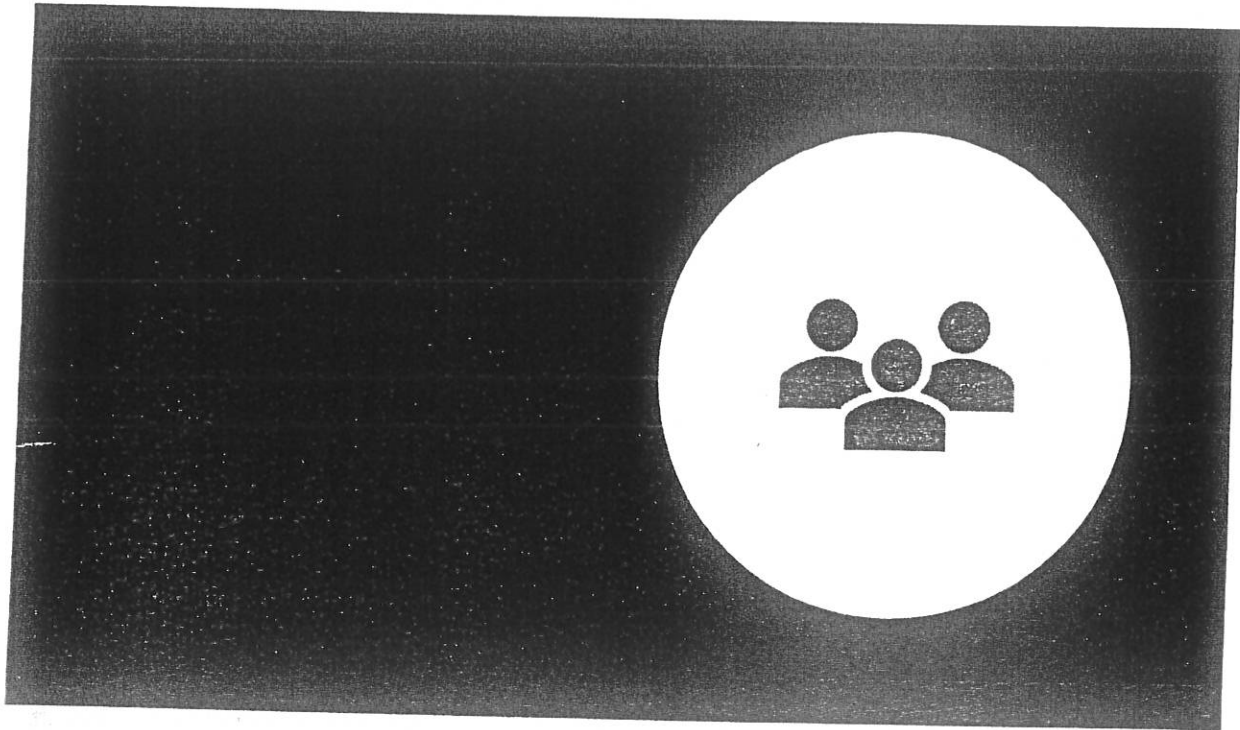
Functioning of Governance & Social Protection –LCG Working group

Work Plan: The Chair and Co-Chair with support and suggestions by all WG members will prepare an annual or bi-annual work plan in which the intended goals, targets and topics of the meetings will be outlined. The work plan is considered as a living document and can be adjusted any time in accordance with needs and requirements that might raise.

Reporting Lines: The Development Cooperation Effectiveness WG chaired by ERD with the assistance of virtual secretariat will oversee the functionalities and effectiveness of the Governance & Social Protection –LCG WG and ensure coordination for whole system.

Monitoring and Implementation: The Working Group can prepare a framework for monitoring the implementation and functioning of the working group in consultation of the members of the group as with the advice from ERD.

N. S.



Brief overview of the LCG
Working Groups on
Governance and Social
Protection

Discussion on formulation of
DRF

Background

- Bangladesh Joint Cooperation Strategy (JCS), 2010
 - How to work more effectively together to deliver real development outcomes
 - 18 LCG Working Groups
- LCG Working Group on Governance was formed in 2011
- Reformation of LCG Working Groups – December 2021
 - Now 14 LCG Working Groups
- Governance Working Group has been rescoped and renamed as LCG Working Group on Governance and Social Protection

Objectives of Governance and Social Protection Working Group

Act as a platform for policy dialogue and monitoring the issues of

- Governance
- Social Protection

Facilitate coordination in line with principles of

- Paris Declaration
- The Acra Agenda for Action
- Busan Partnership for Effective Development Cooperation

Formation of the Working Group – GOB

Mr. Md. Shamsul Arefin, Secretary, Coordination and Reforms, Cabinet Division - Chair

Additional Secretary, Coordination, Cabinet Division

Additional Secretary, Reforms, Cabinet Division

Joint Secretary, Civil Registration and Social Security, Cabinet Division

Representative of Ministry of Public Administration

Representative of the Prime Minister's Office

Representative of Ministry of Social Welfare

Representative of Local Government Division

Representative of GED

Representative of Finance Division

Representative of Ministry of Women and Children Affairs

Representative of Ministry of Food

Representative of Ministry of Disaster Management and Relief

Representative of Ministry of Primary and Mass Education

Representative of Law and Justice Division

Representative of Anti-Corruption Commission

Formation of the Working Group – DP

Mr. Maurizio Cian, Minister Counsellor, Heald of Cooperation, EU - Cochair

Representative UNDP

Representative of ADB

Representative of UNICEF

Representative of DFAT

Representative of FCDO

Representative of ILO

Representative of World Bank

Representative of USAID

Representative of JICA

Representative of KOICA

Representative of GIZ

Representative of DANIDA

Representative of Netherlands Embassy

Representative of Embassy of the Federal Republic of Germany

Representative of Embassy of Sweden

Representative of Embassy of Switzerland

Representative of Representative of KfW

Representative of Representative of WFP

Terms of Reference (ToR)

Coordinate work to provide strategic support to the Government in national priority policy formulation on governance and SP;

Promote harmonization and alignment of activities;

Provide feedback to the Government and LCG Plenary on progress in the achievements of targets outlined in the results;

Review national policy issues relating to governance and social protection;

Promote and facilitate common intentions of Government and Development Partners;

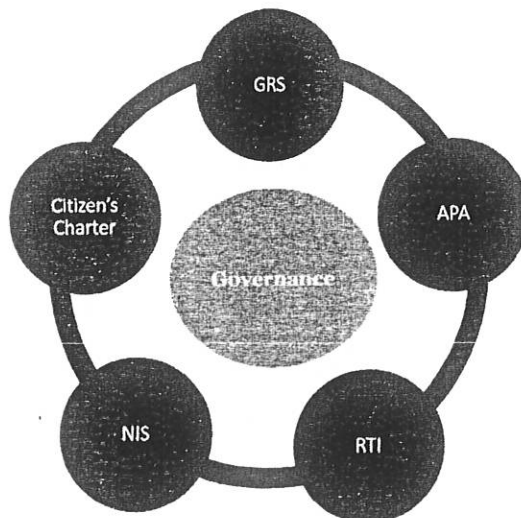
Provide a forum for information exchange;

Ensure mutual monitoring of government and Development Partners

Conduct joint fact-finding, field review or evaluation missions;

Enable and engage representation from the civil society.

Governance Ecosystem



National Integrity Strategy (NIS)

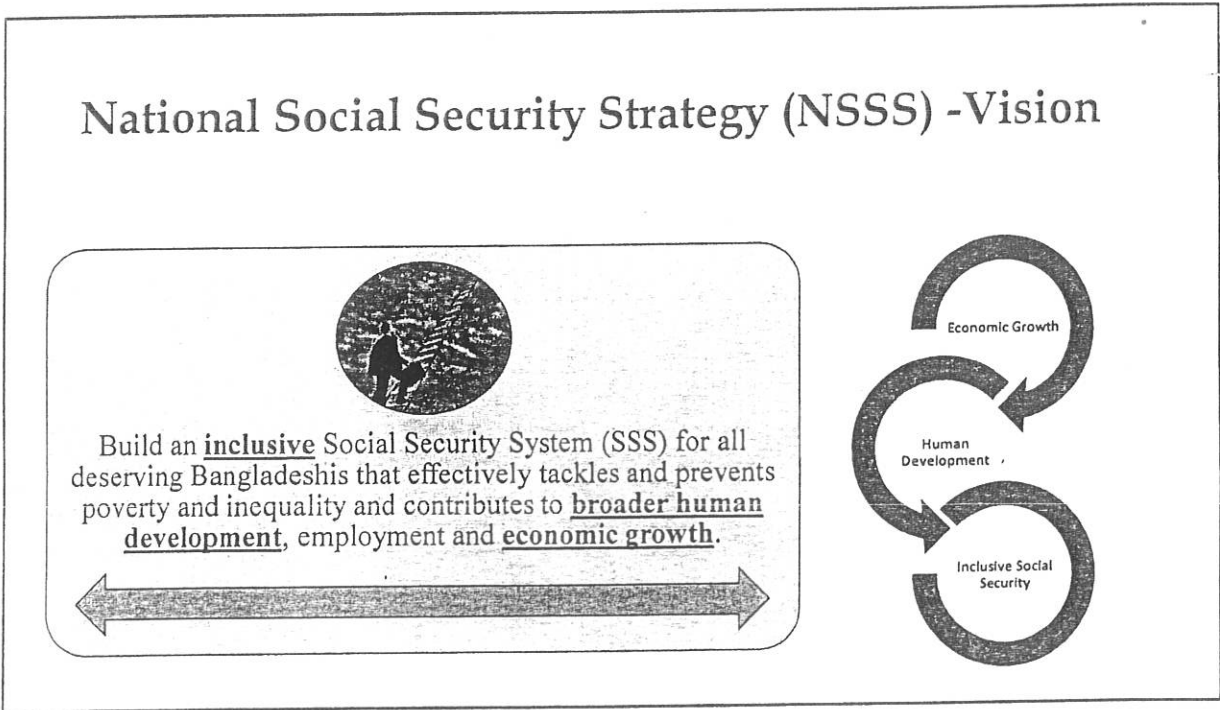
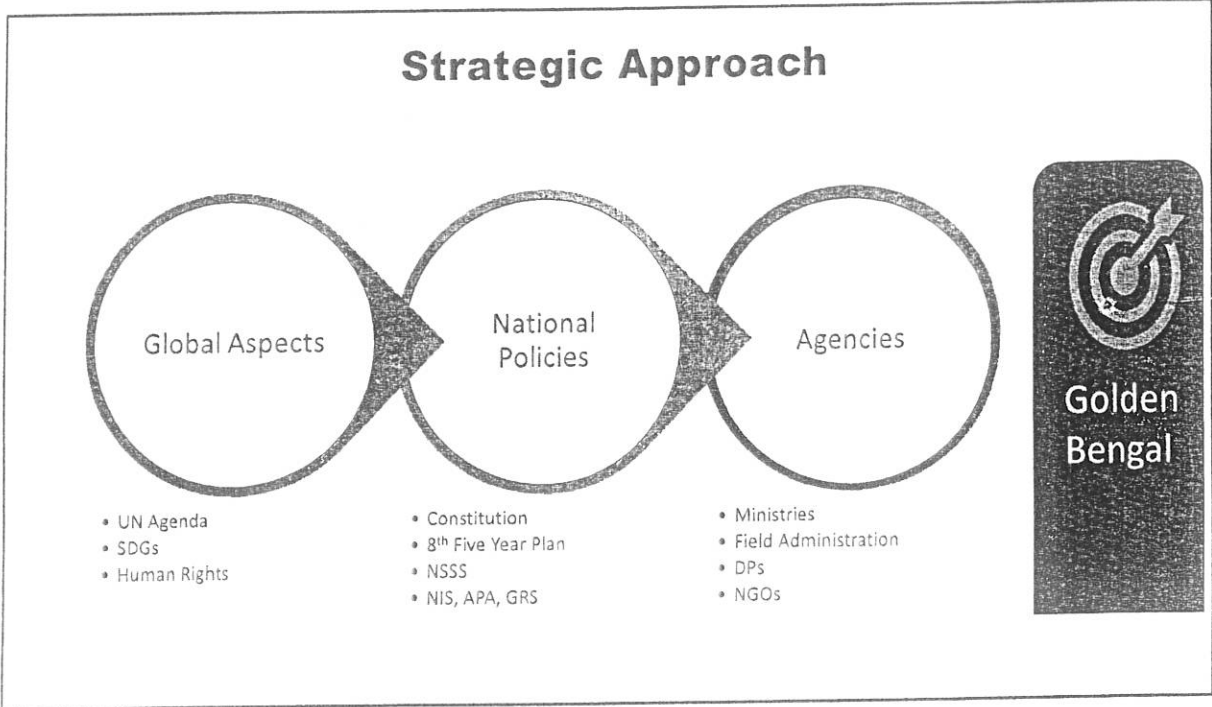
NIS is regarded as the Bangladesh Model of Good Governance

Vision
A happy and prosperous
Golden Bengal

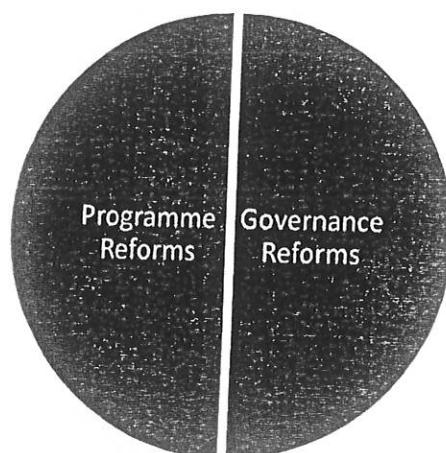
Mission
Establishment
of good
governance in
state and
society

Governance Ecosystem in Bangladesh





NSSS Reforms



Constitutional Provision

Article-15: It shall be a fundamental responsibility of the State to attain, through planned economic growth, a constant increase of productive forces and a steady improvement in the material and cultural standard of living of the people, with a view to securing to its citizens –

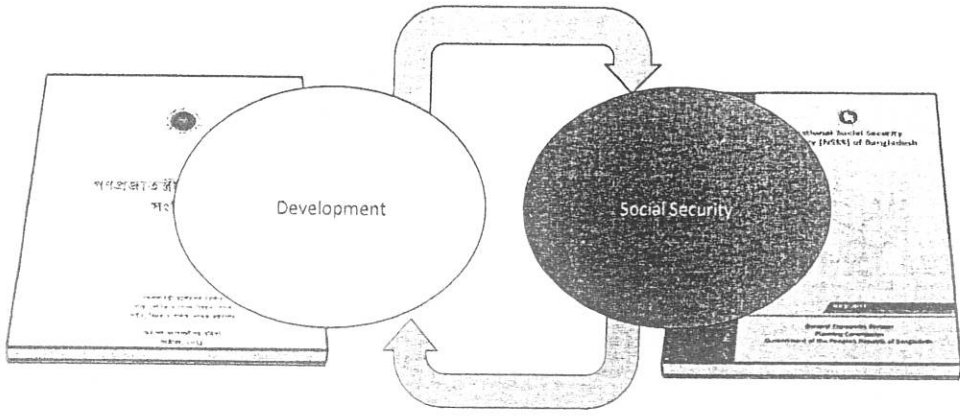
(a) the provision of the basic necessities of life; clothing, shelter, education and medical care;

b) the right to work, that is the right to guaranteed employment at a reasonable wage having regard to the quantity and quality of work

(c) the right to reasonable rest, recreation and leisure; and

(d) the right to social security, that is to say, to public assistance in cases of undeserved want arising from unemployment, illness or disablement, or suffered by widows or orphans or in old age, or in other such cases.

Development Oriented



Cabinet Division
Leads/Coordinates
SDG Goals 1 and
16

- Goal 1. End poverty in all its forms everywhere (Poverty and Social Protection)
- Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels (Governance)

Targets Where Cabinet division works as lead Goal-1



1.1 By 2030, eradicate extreme poverty for all people everywhere, currently measured as people living on less than USD 1.25 a day



1.2 By 2030, reduce at least by half the proportion of men, women and children of all ages living in poverty in all its dimensions according to national definitions



1.3 Implement nationally appropriate social protection systems and measures for all, including floors, and by 2030 achieve substantial coverage of the poor and the vulnerable



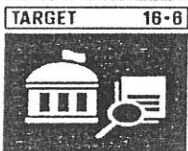
1.4 By 2030, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of property, inheritance, natural resources, appropriate new technology and financial services, including microfinance.

Targets Where Cabinet division works as lead Goal-16



TARGET 16-5
SUBSTANTIALLY
REDUCE CORRUPTION
AND BRIBERY

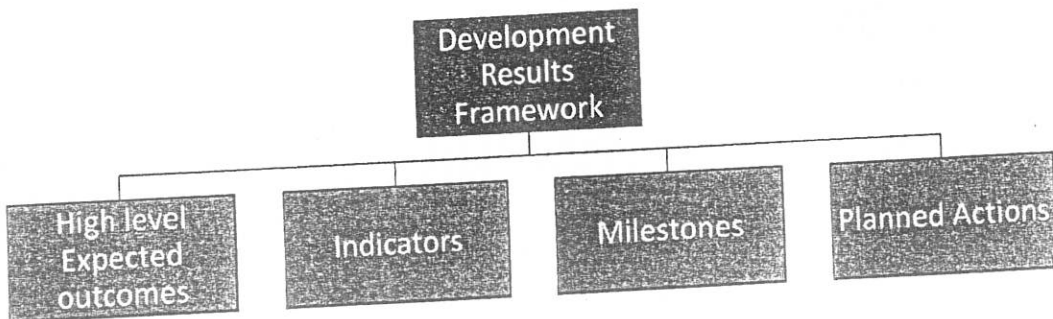
16.5 Substantially reduce corruption and bribery in all their forms.



TARGET 16-6
DEVELOP EFFECTIVE,
ACCOUNTABLE AND
TRANSPARENT
INSTITUTIONS

16.6 Develop effective, accountable and transparent institutions at all levels.

Formulation of DRF



Discussion